BOARD OF UNIVERSITY AND SCHOOL LANDS JULY 25, 2022 9:00 AM



Governor's Conference Room and Via Microsoft Teams Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

<u>+1 701-328-0950,,591827641#</u> United States, Fargo Phone Conference ID: 591 827 641#

> = Board Action Requested

1. Approval of Meeting Minutes – Joseph Heringer

Consideration of Approval of Land Board Meeting Minutes by voice vote.

A. <u>June 30, 2022</u> – minutes available via link

2. **Operations – Joseph Heringer**

A. Commissioner's Report - pg. 2

3. **Division Reports – Joseph Heringer**

- A. Surface pg. 4
- B. Minerals pg. 5
- C. Unclaimed Property pg. 6
- D. Financials pg. 8
- E. Investments Update pg. 17

4. Investments – Michael Shackelford

- A. Oil & Gas Hedging pg. 18
- B. Investment Policy Statement (IPS) Update First Reading pg. 38

5. Surface Division Overview Presentation – Joseph Stegmiller – pg. 70

6. Special Projects - Chris Suelzle/ Joseph Heringer

- A. Acreage Adjustment Report pg. 99
- B. Coal Applications pg. 101

7. Litigation – Joseph Heringer

A. Litigation Summary – pg. 105

- Executive session under the authority of NDCC §§ 44-04-19.1 and 44-04-19.2 for attorney consultation with the Board's attorneys to discuss: pg. 106
 - Royalty Offers

BOARD OF UNIVERSITY AND SCHOOL LANDS July 25, 2022

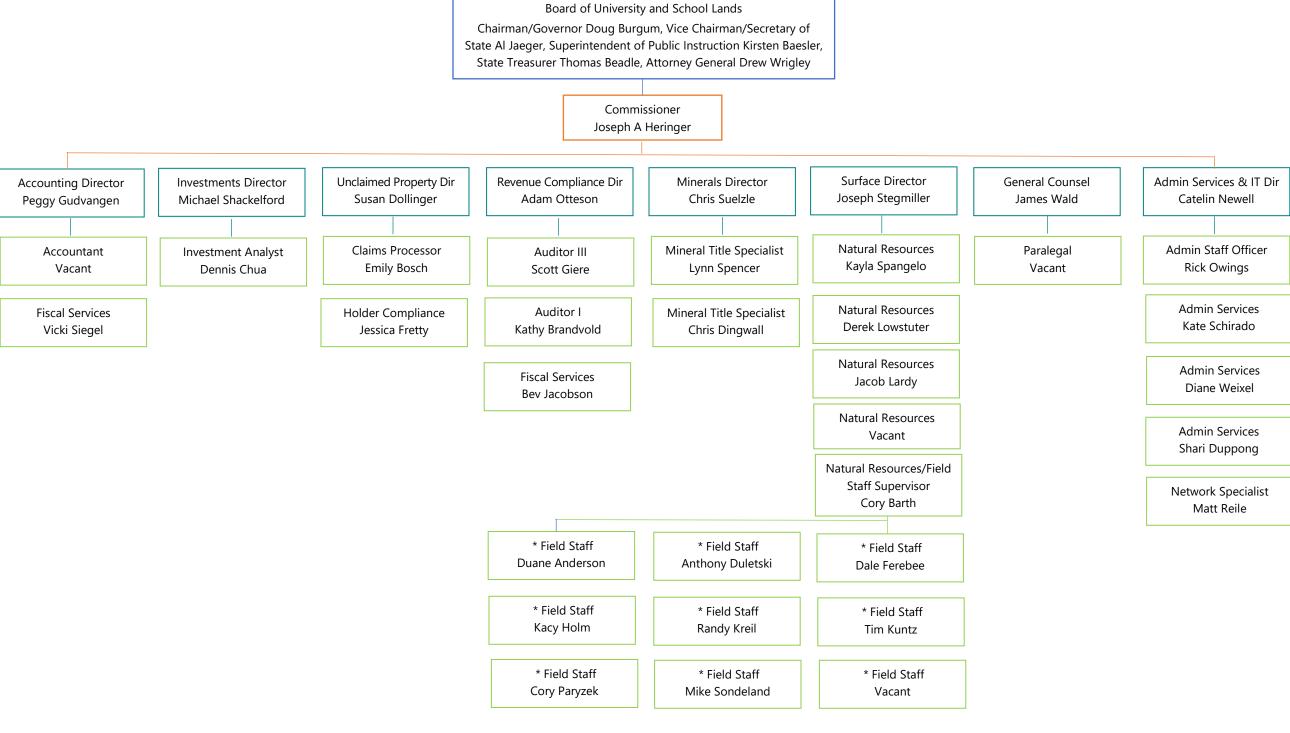


RE: Commissioner's Report (No Action Requested)

- Updated agency organizational chart
- James Wald promoted to DTL General Counsel; moved direct supervision of department paralegal from Commissioner to General Counsel
- Extended Mineral Tracker contract and informed Mineral Tracker that the Board will likely want an updated minerals appraisal completed for the November meeting
- Attended National Association of Trust Lands Annual Conference in Utah; great educational, networking, and collaboration opportunities; 2023 conference will be in New Mexico
- New Minerals system design testing kicked off July 18th several week process
- Attended July 22nd State Investment Board Meeting as a voting member

HR Update

- Land Management Specialist conducting interviews
- Paralegal reviewing applications
- Accountant open/receiving applications
- Investment Manager, Michael Shackelford, has accepted an offer to serve
 as the next Chief Investment Officer for the Public Employees Retirement
 Association of New Mexico. His last day in the office will be July 29th. We
 thank Michael for his three years of excellent service to DTL. Have met with
 investment team on transition and will develop a hiring plan.



^{*} Field Staff are Temporary Staff and not included in the Department FTE count Page 003

SURFACE DIVISION



For the month of June 2022, the Division granted 22 encumbrances for a total of \$220,192 in initial income for the trusts.



Photo Credit: Jacob Lardy
Department of Trust Lands Wells County 142-100-16

MINERALS DIVISION



For the month of June 2022, the Division did not receive extension requests or shut-in requests.

The total DTL producing wells for the Department is unchanged from last month's report at 49% of producing wells in North Dakota.

As of June 2022, for fiscal year 2022 the Department has received \$464,082,736 in royalties; a record for the Department.

FISCAL 2021-2022 ALL TIME RECORD



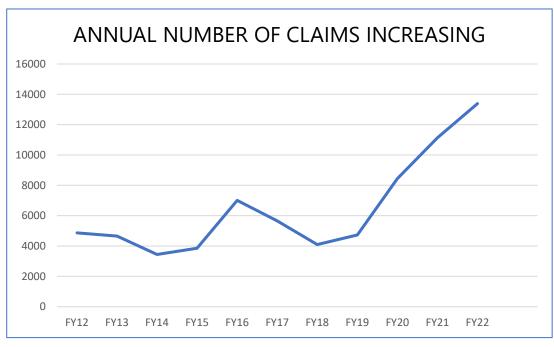
OIL AND GAS ROYALTIES (MILLIONS)

UNCLAIMED PROPERTY DIVISION OWNER OUTREACH

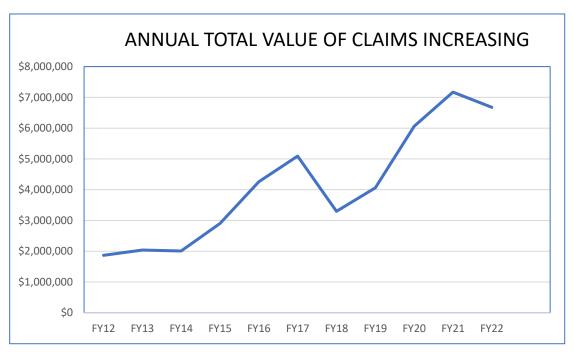


For the Fiscal Year 2022, the Unclaimed Property Division (Division) returned \$6,678,321 on 13,384 claims to rightful owners/heirs.

The Division's most successful outreach activity to date is direct mailing to each owner. LexisNexis identity verification and authentication software is integrated with the Division's Unclaimed Property Software KAPS to acquire updated addresses.



CLAIMS PAID PER YEAR

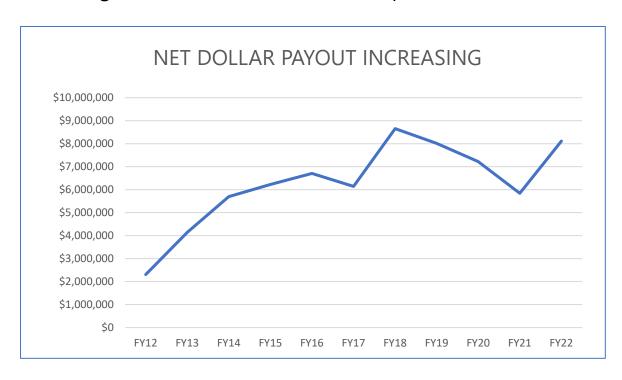


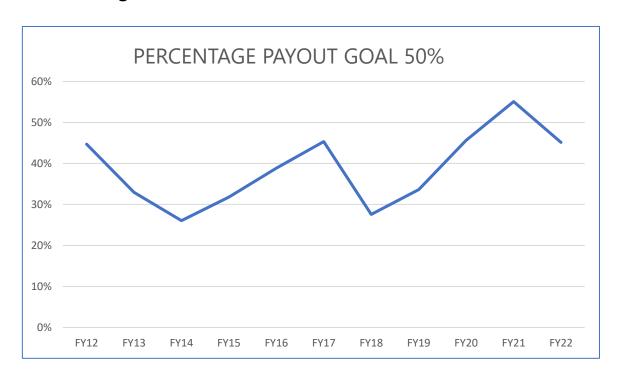
VALUE OF CLAIMS PAID PER YEAR

UNCLAIMED PROPERTY DIVISION 10-YEAR HISTORY NET IN/OUT



The North Dakota Unclaimed Property Division returns on average approximately 43% of reported properties per fiscal year, which is in line with other similar states. We are strategizing new outreach activities with a goal of achieving a 50% return rate. (e.g., social media, events booth space, collaboration with other state agencies)





FUNDS RECEIVED MINUS FUNDS PAID

ANNUAL PERCENTAGE PAYOUT OF FUNDS RECEIVED

BOARD OF UNIVERSITY AND SCHOOL LANDS MAY 23, 2022



RE: Financial Statements Position Report (Unaudited) for period ended April 30, 2022 (No Action Requested)

The following statements represent the unaudited financial position for the various trusts and funds managed by the Department of Trust Lands. The unaudited financial positions are two months delayed as a significant portion of the revenue for Commons Schools Trust, Strategic Investment and Improvements Fund, and Coal Development Trust includes gross production tax, oil extraction tax and coal severance tax distributions which are received two months after production date.

NORTH DAKOTA BOARD OF UNIVERSITY AND SCHOOL LANDS

Financial Position Report (Unaudited)

For period ended April 30, 2022



Board of University and School Lands

Comparative Financial Position (Unaudited)

Schedule of Net Assets

Assets by Trust:	April 30, 2022	April 30, 2021	
Common Schools	\$5,726,660,804	\$5,464,933,47	
North Dakota State University	86,088,577	82,560,875	
School for the Blind	15,087,024	14,817,147	
School for the Deaf	23,527,007	23,757,578	
State Hospital	15,669,455	15,933,353	
Ellendale *	27,683,297	26,612,844	
/alley City State University	15,078,054	14,570,765	
Mayville State University	10,656,413	9,675,748	
Youth Correctional Center	30,602,582	28,691,765	
State College of Science	21,520,253	21,260,226	
School of Mines **	26,498,137	25,570,046	
/eterans Home	5,789,023	5,888,438	
Jniversity of North Dakota	41,088,475	39,837,449	
Capitol Building	6,224,449	3,184,007	
Strategic Investment and Improvements	774,856,866	755,628,561	
Coal Development	71,096,090	71,680,911	
ndian Cultural Education Trust	1,374,685	1,408,431	
Theodore Roosevelt Presidental Library	54,110,647	54,991,131	
Total =	\$6,953,611,840	\$6,661,002,753	
Assets by Type:			
Cash	\$421,851,163	\$332,295,991	
Receivables	5,066,584	8,911,475	
nvestments ***	6,359,390,287	6,144,758,709	
Office Building (Net of Depreciation)	264,332	320,805	
Farm Loans	4,639,062	5,256,193	
Energy Construction Loans	-	-	
Energy Development Impact Loans	9,130,798	9,908,961	
School Construction Loans (Coal)	29,495,505	38,908,935	
Oue to/from Other Trusts and Agencies	123,774,109	120,641,684	
Total	\$6,953,611,840	\$6,661,002,753	

* Ellendale Trust

The following entities are equal beneficiaries of the Ellendale Trust:

Dickinson State University School for the Blind
Minot State University Veterans Home
Dakota College at Bottineau State Hospital

State College of Science - Wahpeton

** School of Mines

Benefits of the original grant to the School of Mines are distributed to the University of North Dakota.

*** Investments

Includes available cash available for loans, investments, abandoned stock and claimant liability.

Board of University and School Lands Comparative Financial Position (Unaudited) Combined Permanent Trusts April 30, 2022 April 30, 2021 **Balance Sheet** Assets: Cash \$114,062,682 \$48,088,902 Interest Receivable 4,051,877 7,316,020 Investments 5,915,362,013 5,715,763,524 Farm Loans 4,639,062 5,256,193 Accounts Receivable Due from Other Agencies 24,038,459 14,018,730 Office Building (Net of Depreciation) 264,332 320,805 \$6,062,418,425 **Total Assets** \$5,790,764,174 Liabilities: **Unclaimed Property Claimant Liability** \$16,461,434 \$16,645,538 Due to Other Funds 7,888 8,921 Accounts Payable **Total Liabilities** 16,469,322 16,654,459 **Equity:** 6,057,564,355 **Fund Balance** 4,892,120,248 Net Income/(Loss) (11,615,252)881,989,467 Total Liabilities and Equity \$6,062,418,425 \$5,790,764,174 **Income Statement** Income: Investment Income \$152,620,192 \$110,366,262 Realized Gain/(Loss) 135,212,701 146,842,070 (378,819,266) Unrealized Gain/(Loss) 655,609,520 Royalties - Oil and Gas 191,824,986 94,456,253 Royalties - Coal 316,328 258,243 Royalties - Aggregate 128,345 603,312 Bonuses - Oil and Gas 1,705,147 966,430 Bonuses - Coal Rents - Surface 14,014,703 11,758,768 Rents - Mineral 88,274 150,434 Rents - Coal 46,927 26,036 Rents - Office Building 71,982 70,702 Encumbrances - Surface 74,070 Sale of Capital Asset 644 Miscellaneous Income 14,650 Oil Extraction Tax Income 93,372,123 53,388,526 Unclaimed Property Income 11,727,176 11,073,165 **Total Income** 222,398,982 1,085,569,721 **Expenses and Transfers:** Investment Expense 6,943,967 5,720,650 In-Lieu and 5% County Payments 262,264 263,239 Administrative Expense 3,977,531 3,222,481 Operating Expense - Building 66,997 111,859 Transfers to Beneficiaries 222,762,500 194,263,000 **Total Expense and Transfers** 234,014,234 203,580,254 Net Income/(Loss) (\$11,615,252) \$881,989,467

Board of University and School Lands Comparative Financial Position (Unaudited) Capitol Building Trust April 30, 2022 April 30, 2021 **Balance Sheet** Assets: Cash \$2,528,393 \$179,639 Interest Receivable 18,049 23,324 Investments 3,678,007 2,981,045 **Total Assets** \$6,224,449 \$3,184,008 Liabilities: \$0 Due to Other Trusts and Agencies \$0 **Equity: Fund Balance** 3,462,488 5,535,786 Net Income 2,761,961 (2,351,778)Total Liabilities and Equity \$6,224,449 \$3,184,008 **Income Statement** Income: Investment Income \$27,752 \$57,594 Realized Gain(Loss) 3,189 4,888 Unrealized Gain/(Loss) (112,635)(31,115)Royalties - Oil and Gas 2,689,429 685,092 Bonuses - Oil and Gas 2,160 Bonus - Coal Rents - Surface 174,632 165,901 Rents - Mineral 802 2,002 Encumbrances - Surface 18,385 Royalties - Aggregate 2,801,554 Total Income 886,522 **Expenses and Transfers:** Investment Expense (2,488)2,138 In-Lieu and 5% County Payments 3,897 3,620 Administrative Expense 38,184 26,302 Transfers to Facility Management 2,200,000 Transfers to Legislative Council 36,240 Transfer to Supreme Court 970,000 **Total Expense and Transfers** 39,593 3,238,300 Net Income/(Loss) \$2,761,961 (\$2,351,778)

Board of University and School Lands Comparative Financial Position (Unaudited) Coal Development Trust April 30, 2022 April 30, 2021 **Balance Sheet** Assets: Cash \$225,383 \$401,765 Interest Receivable 500,161 479,844 Investments 31,674,862 21,903,413 9,130,798 Coal Impact Loans 9,908,961 **School Construction Loans** 29,495,505 38,908,935 Due from other Trusts and Agencies 231,268 259,974 **Total Assets** \$71,862,892 \$71,257,977 Liabilities: Due to Other Trusts and Agencies \$161,887 \$181,982 **Equity: Fund Balance** 71,117,671 70,750,579 Net Income 930,331 (21,581)Total Liabilities and Equity \$71,257,977 \$71,862,892 **Income Statement** Income: Investment Income \$267,284 \$289,149 Interest on School Construction Loans 493,595 426,090 Realized Gain/(Loss) 33,458 30,385 Unrealized Gain/(Loss) (1,066,883)(176,331)Coal Severance Tax Income 376,679 376,039 **Total Income** 104,133 945,332 **Expenses and Transfers:** Investment 15,808 11,077 Administrative 2,392 3,924 Transfers to General Fund 107,514 **Total Expense and Transfers** 125,714 15,001 \$930,331 Net Income/(Loss) (\$21,581)

	ty and School Lands ial Position (Unaudited)	
Strategic Investment and Improvements Fund	iai rosition (onaudited)	
·	April 30, 2022	April 30, 2021
<u>Balance Sheet</u> Assets:		
Assets. Cash	\$305,014,098	\$283,490,665
Interest Receivable	580,219	1,148,094
Investments	369,596,279	364,444,841
Due from other Trusts or Agencies	99,666,270	106,544,962
Total Assets	\$774,856,866	\$755,628,562
rotal / 1330ts	Ψ114,000,000	Ψ100,020,002
Liabilities:		
Accounts Payable	\$0	\$0
toodinto i dyabic	ΨΟ	ΨΟ
Equity:		
Fund Balance	860,465,447	767,541,457
Net Income	(85,608,581)	(11,912,895)
Total Liabilities and Equity	\$774,856,866	\$755,628,562
. ,		
ncome Statement		
Income:		
nvestment Income	\$2,857,790	\$4,699,926
Realized Gain/(Loss)	361,926	472,589
Unrealized Gain/(Loss)	(11,302,350)	(2,771,470)
Interest on Fuel Prod Facility	162,909	17,303
Interest - Miscellaneous	193,563	· <u>-</u>
Interest and Penalty	1,279,437	-
Royalties - Oil and Gas	112,197,458	59,492,969
Bonuses - Oil and Gas	(17,787,897)	(861,877)
Royalties - Coal	124,370	114,576
Rents - Mineral	13,435	62,374
Tax Income - Oil Extraction & Production Distribution	99,666,270	312,042,208
Total Income	187,766,911	373,268,598
Expenses and Transfers:		
Administrative	1,493,193	1,066,865
Investment Expense	123,762	110,466
Transfers to General Fund	-	382,200,000
Transfer to Attorney General (HB 1003)	-	
Transfer to Agriculture Department (HB 1009)	5,000,000	-
Transfer to ND Insurance Commissioner (SB 2287)	200,000	-
Transfer to Office of Management & Budget (HB 1015)	205,000,000	-
Transfer to Council on the Arts (HB 1015)	-	
Transfer to Office of Management & Budget (HB 1015)	-	-
Fransfer to Office of the Adjutant General (HB 1016)	1,000,000	
Fransfer to Innovation Loan Fund (HB 1141)	15,000,000	
Transfer to ND University System (SB 2003)	19,000,000	-
Fransfer to Office of Management & Budget (SB 2014)	9,500,000	
Fransfer to Department of Commerce (SB 2018)	15,000,000	-
Transfer to Upper Great Plains Transportation (SB 2020)	2,073,000	-
Fransfer from General Fund	(14,463)	_
Fransfer to Agencies with Litigation Pool	(· · , · · - · /	764,162
Transfer to Environmental Quality		1,040,000
Total Expense and Transfers	273,375,492	385,181,493
Net Income/(Loss)	(\$85,608,581)	(\$11,912,895)

As of April 30, 2022 the SIIF had a fund balance of \$774,856,865. The fund balance is made up of two parts. The committed fund balance is that portion of the fund that has either been set aside until potential title disputes related to certain riverbed leases have been resolved or appropriated by the legislature. The uncommitted fund balance is the portion of the fund that is unencumbered, and is thus available to be spent or dedicate to other programs as the legislature deems appropriate. The uncommitted fund balance was \$292,614,897 as of April 30, 2022.

Board of University and School Lands Comparative Fiduciary Statements (Unaudited) Indian Cultural Trust April 30, 2022 April 30, 2021 **Fiduciary Net Position** Assets: Cash \$421 \$2,102 Interest receivable 367 1,097 Investments 1,405,232 1,373,897 **Total Assets** 1,374,685 1,408,431 Liabilities: Accounts payable **Total Liabilities Net Position:** Net position restricted 1,374,685 1,408,431 **Total Net Position** \$1,374,685 \$1,408,431 **Changes in Fiduciary Net Position** Additions: Contributions: **Donations** \$0 \$0 **Total Contributions** 0 0 Investment Income: Net change in fair value of investments 56,338 202,181 Interest 36,278 27,588 Less investment expense 1,631 (1,415)Net Investment Income 94,247 228,354 Miscellaneous Income 2,905 2,458 **Total Additions** \$231,259 \$96,705 **Deductions:** Payments in accordance with Trust agreement 46,052 Administrative expenses 500 1,031 **Total Deductions** \$46,552 \$1,031 Change in net position held in Trust for: Private-Purpose 50,153 230,228 Total Change in Net Position 50,153 230,228 Net Position - Beginning FY Balance 1,221,309 1,441,059 Net Position - End of Month \$1,491,212 \$1,451,537

Board of University and School Lands Comparative Fiduciary Statements (Unaudited) Theodore Roosevelt Presidential Library April 30, 2022 April 30, 2021 **Fiduciary Net Position** Assets: Cash \$20,186 \$132,919 Interest receivable (84,090)(56,904)Investments 54,174,551 54,915,116 54,991,131 **Total Assets** 54,110,647 Liabilities: Accounts payable **Total Liabilities Net Position:** Net position restricted 54,110,647 54,991,131 **Total Net Position** \$54,110,647 \$54,991,131 **Changes in Fiduciary Net Position** Additions: Contributions: **Donations** 17.500.000 35.000.023 **Total Contributions** 17,500,000 35,000,023 Investment Income: 4,423,863 Net change in fair value of investments 2,210,147 1,413,301 685,286 Interest Less investment expense 63,617 36,432 5,072,717 Net Investment Income 3,559,831 Miscellaneous Income 57 186 **Total Additions** 40,072,926 21,059,888 **Deductions:** Payments in accordance with Trust agreement 912,215 Administrative expenses 126,545 500 **Total Deductions** \$1,038,760 \$500 Change in net position held in Trust for: Private-Purpose 22,098,648 35,037,141 **Total Change in Net Position** 22,098,648 35,037,141 Net Position - Beginning FY Balance 38,446,695 14,918,706 Net Position - End of Month \$60,545,343 49,955,847

BOARD OF UNIVERSITY AND SCHOOL LANDS July 25, 2022



RE: Investment Updates (No Action Requested)

Portfolio Rebalancing Updates

Hamilton Lane Infrastructure Opportunities Fund documents were executed on 6/30. Staff is finalizing the Fund documents for Morgan Stanley Ashbridge Fund II.

On 7/7, UBS Trumbull Property Fund distributed another \$5.1M as our pro-rata share of its redemption proceeds for the quarter. This brings a total of approximately \$35.5M of the principal received so far after the Board approved the full redemption in the 10/28/21 Board meeting. We currently have around \$172M left in the Fund.

Since the last Board meeting, we are now fully invested in Harrison Street Core Property Fund as the remaining \$30M was called on 7/5. Owl Rock has made a \$10M capital call also on 7/7. On 7/28, another \$10M will be called by Angelo Gordon DL IV.

Unfunded commitments after the distribution and calls will be at \$563.4M. These are:

- 1. Varde Dislocation Fund, \$20.5M (Opportunistic Investments)
- 2. GCM Private Equity, \$105.5M (Private Equity)
- 3. ARES Pathfinder Fund, \$54.4M (Private Credit)
- 4. Angelo Gordon DL IV, \$15M (Private Credit)
- 5. Owl Rock Diversified Lending, \$60M (Private Credit)
- 6. GCM Secondary Opportunities Fund, \$128M (Private Equity)
- 7. FSI GDIF (Infrastructure), \$105M (Private Infrastructure)
- 8. AGDL-BUSL Fund, \$50M (Private Credit)
- 9. Hamilton Lane Infrastructure Opportunities Fund, \$25M (Private Infrastructure)

Asset Allocation

The table below shows the status of the permanent trusts' asset allocation as of July 15, 2022. The figures provided are unaudited.

As of July 15, 2022	Market Value \$	Actual	Target	Lower Range	Upper Range	
Broad US Equity	1,076,444,268.01	18.6%	19.0%	14.0%	24.0%	
Broad Int'l Equity	1,023,168,488.00	17.7%	19.0%	14.0%	24.0%	· · · · · · · · · · · · · · · · · · ·
Fixed Income	1,506,768,656.52	26.1%	22.0%	17.0%	27.0%	
Absolute Return	761,505,522.29	13.2%	15.0%	10.0%	20.0%	
Real Estate	1,099,039,915.90	19.0%	15.0%	10.0%	20.0%	
Private Equity (Grosvenor)	50,043,630.00	0.9%	5.0%	0.0%	10.0%	
Private Infrastructure (JPM-Infra)	175,219,447.00	3.0%	5.0%	0.0%	10.0%	
Opportunistic Investments (Varde & Apollo)	88,602,806.00	1.5%	0.0%	-5.0%	5.0%	<u> </u>
Portfolio Total	5,780,792,733.72	100.0%				0.0% 5.0% 10.0% 15.0% 20.0% 25.0% 30.0%
						• Actual Target

BOARD OF UNIVERSITY AND SCHOOL LANDS JULY 25, 2022



RE: Oil Hedging Discussion Continued (No Action Requested)

At the June 2022 board meeting of the Board of University and School Lands (Board) the Department investment staff (Staff) and the Board's investment consultant RVK presented research on the cost and benefits of hedging the Board's oil revenues against significant declines in price.

Today Staff and RVK have asked an investment manager, Parametric, to provide the Board a more detailed educational presentation on the intricacies of oil hedging, as well as answer the Board's related questions.

Attachment 1: RVK Oil Hedging Presentation

Attachment 2: Parametric Oil Hedging Presentation



Summary

June Board Meeting

- At the June meeting, RVK provided an introduction to and basic education on potential oil hedging strategies
- Of the potential strategies for hedging oil price risk exposure, we identified protective put buying strategies as most consistent with the Board's objectives and risk tolerance

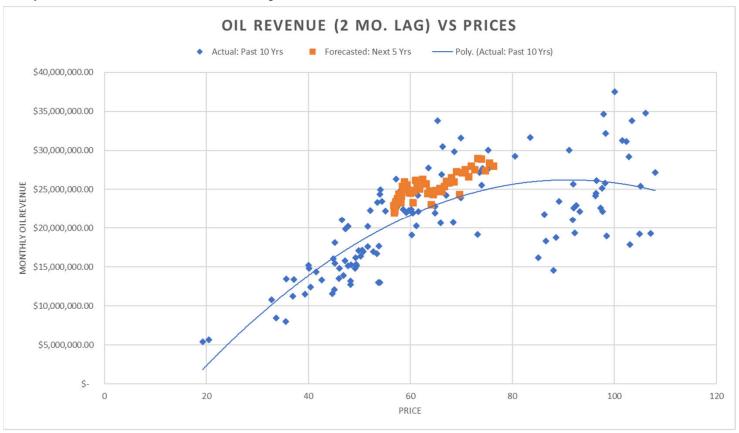
Today's Meeting

- For continued educational purposes, Parametric, a leading solutions provider will provide a deeper review of put buying strategies, including specific examples that may be relevant to the Board
- If the Board remains interested in continued exploration of hedging solutions, further discussion around governance and resources may be an appropriate next step:
 - Which office within State Government should drive the process to establish the program and select appropriate vendors?
 - Where should final decision authority rest for hedging implementation decisions?



Background

- The Permanent Trust Funds receive monthly contributions from income generated by Trust Lands. The largest source of income is mineral royalty income.
- As the chart below indicates, there is a significant, but imperfect relationship between the spot price of oil, and monthly oil revenues.



Price = WTI Spot Prices. Source: https://fred.stlouisfed.org/series/DCOILWTICO
Forecast Data from Mineral Tracker Projections prepared for North Dakota Department of Trust Lands







North Dakota Trust Lands Board Meeting – Protecting Royalties

July 25, 2022

Parametric Implementation Solutions



Derivatives

\$124B

Custom synthetic exposure across global markets and all instruments



Equities

\$157B

Custom equity exposure across global markets



Fixed income

\$45B

Custom exposure across municipal and corporate bonds

Supported by deep expertise, technological investment, and platform flexibility

All numbers are approximate as of 6/30/2022.



Objective:

Mitigate risk of loss in North Dakota Trust Lands revenue derived from oil price-sensitive royalties

Solution:

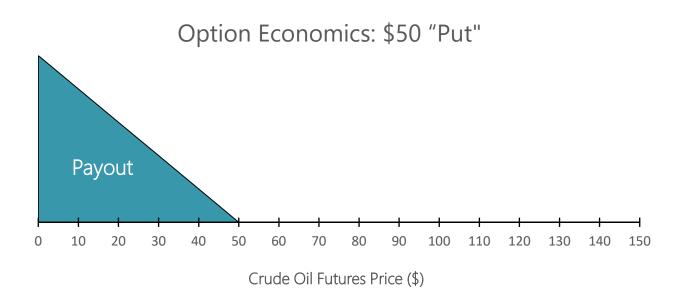
Establish revenue <u>floor</u> via outright purchase of exchange-traded, oil futures options

There is no guarantee that investment objectives will be achieved. All investments are subject to loss. Investing in an options program involves risk. Please refer to Hedge Program Potential Risks and Costs and other Disclosures for additional information.



Solution:

Establish revenue <u>floor</u> via outright purchase of exchange-traded, oil futures options



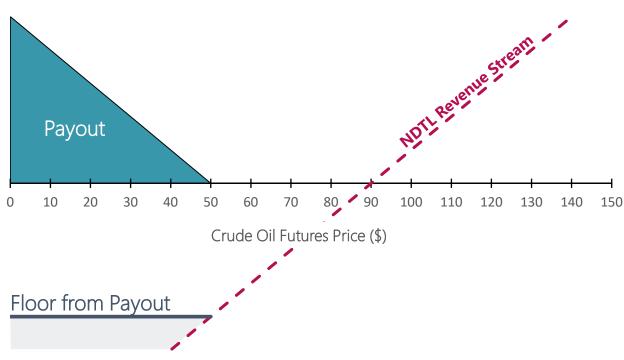
For illustrative purposes only. A hedging program involves risk. There is no guarantee that the program will be successful or that the program will realize gains and/or avoid losses.



Solution:

Establish revenue <u>floor</u> via outright purchase of exchange-traded, oil futures options



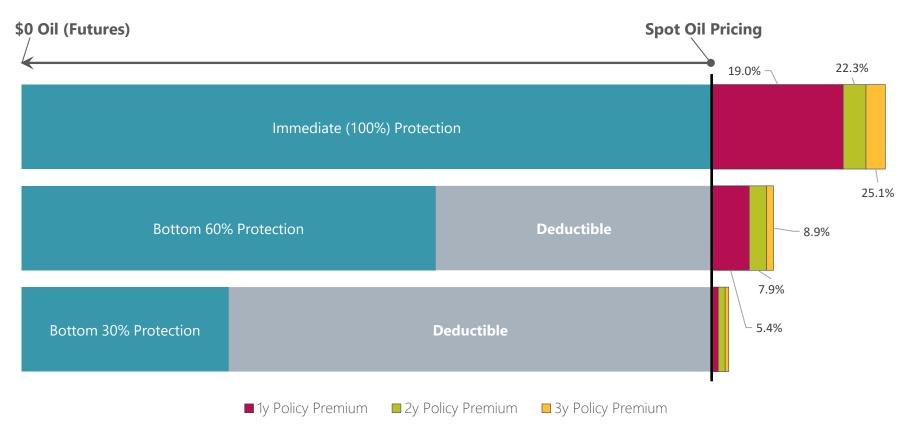


For illustrative purposes only. A hedging program involves risk. There is no guarantee that the program will be successful or that the program will realize gains and/or avoid losses.



What *Structure*?

Given an explicit link between spot oil prices and North Dakota Trust Lands royalties, we derive notional of oil in barrels to protect via the purchase of commensurate put options (insurance). The below illustrates the pricing of these insurance premiums with respect to the tenor and deductibles.

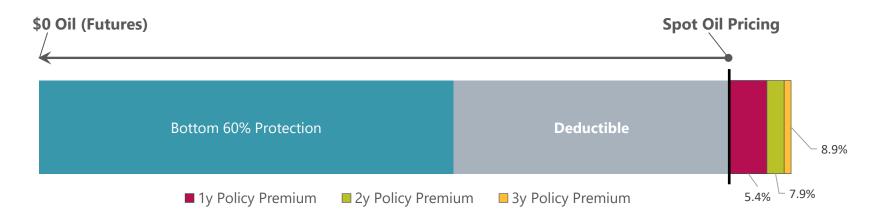


Source: Bloomberg. Data as of 7/18/22. For illustrative purposes only. Premiums are based on the current market conditions. These conditions change over time. There is no suggestion that the premiums stated will be realized. A hedging program involves risk. There is no guarantee that the program will be successful or that the program will realize gains and/or avoid losses.

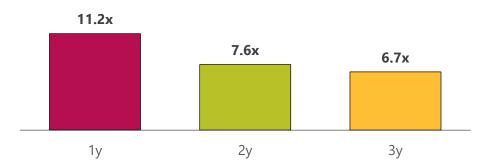


Illustrative Structure: 60%

We focus on the Bottom 60% Protection, which would be achieved through the purchase of put options that are struck at the commensurate oil futures price level. The maximum payout multiple would be achieved if the oil futures were to fall to \$0. Calculation = 60% / Premium(%).



Maximum Payout Multiple

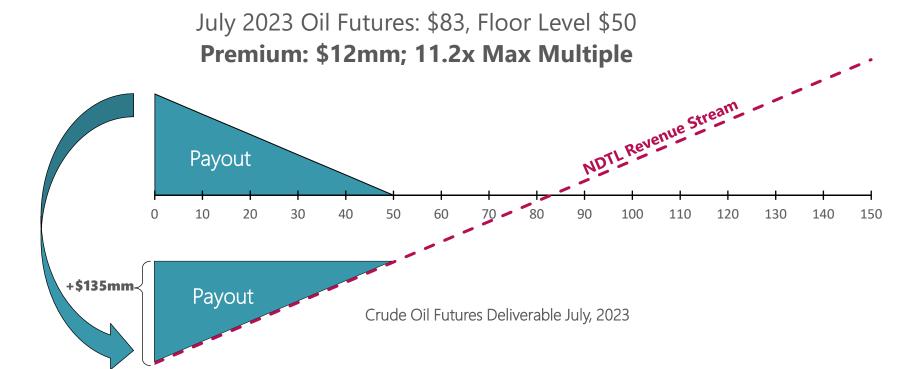


For illustrative purposes only. Premiums are based on the current market conditions. These conditions change over time. There is no suggestion that the premiums stated will be realized. A hedging program involves risk. There is no guarantee that the program will be successful or that the program will realize gains and/or avoid losses.



How Much?

Let's assume that the prevailing revenue run rate is \$300 million per year for the next three years. A potential approach would be to immediately hedge 45%, 30% and 15% of revenue derived from years 1, 2 and 3, respectively. As such, the maximum payouts would be equal to \$135mm, \$90mm, and \$45mm. We illustrate year 1 below. Incorporating the 60% put implies an accrual of payout beginning with the referenced oil futures down 40% from its starting level.



For illustrative purposes only. A hedging program involves risk. There is no guarantee that the program will be successful or that the program will realize gains and/or avoid losses.



"What If": 60% Puts in 2020

Quarterly tranches, ¼ allocated per quarter and rolled out 1 year at expiration.

		Option Expiratio	n 3/17/2020	6/17/2020	9/17/2020	12/16/2020
		Underlying Oil Future Delivery Dat	3/20/2020	6/22/2020	9/22/2020	12/21/2020
		Dat	3/15/2019	6/17/2019	9/17/2019	12/16/2019
	Option	Underlying Oil Future Pric	59.2	51.7	53.6	55.7
	Trade	Option Strike (60%	35.5	31.0	32.1	33.4
	Entry	Option Pric	0.4	0.7	0.5	0.3
	Option Price (%	0.7%	1.3%	0.9%	0.6%	
Ф		Underlying Oil Future Pric	e -	17.6	25.3	28.3
Date	4/28/20	Underlying Oil Future Price % Ch	g -	-66.0%	-52.8%	-49.1%
	Low	Option Pric	e -	14.2	9.5	8.8
		Option Price Multipl	-	21.1	19.0	27.5
		Underlying Oil Future Pric	e 27.0	38.0	41.0	47.8
	Option	Underlying Oil Future Price % Ch	-54.5 %	-26.6%	-23.5%	-14.1%
	Expiration	Option Pric	8.6	0.0	0.0	0.0
		Option Price Multipl	20.4	0.0	0.0	0.0

Source: Bloomberg. For illustrative purposes only. Past statistics are not indicative of future results. A hedging program involves risk. There is no guarantee that the program will be successful for that the program will realize gains and/or avoid losses.



Hedging Structure Enhancements

As a hedging solution is evaluated, the following elements should be incorporated

Layer in a Risk-of-Production Hedge

- > The primary hedge does not account for potential changes in production (only changes in oil price)
- > Sustained price levels below the marginal cost of production should lead to producers lowering production volumes
- > This effect accelerates the expected revenue decline as prices move lower
- > Adding in additional protection below the marginal cost of production can mitigate this effect

Frequent Tranches and Expirations

- > Hedge position should incorporate a variety of expiration dates over the course of a year (e.g. monthly) to more closely match the average realized price of oil that determines net revenue
- > Periodic tranches significantly reduce point in time price risk and eliminate the need for staff to make decisions to monetize positions prior to expiry

Rolling and Maintaining Exposure

> Frequently maturing options provides the ability to maintain a more consistent amount of protection as positions are rolled out in conjunction with option expirations



Engagement with Hedging Partner

The partnership North Dakota Trust Lands engages on should be a consultative approach which includes the following from the investment manager:

Prior to Oil Hedge Implementation

- > Assist with account documentation, including review and development of existing IPS, crafting of derivatives use policy, IMA, guidelines and opening of options accounts
- > Hedge Evaluation
- > Hedge Profiles

Oil Hedge Implementation

- > Seek most favorable prices via competitive bidding process with qualified brokers
- > Correctly implement and settle hedge trade
- > Verify all aspects of price/structure related to broker execution
- > Provide hedge return profiles

Ongoing Oil Hedge Monitoring and Management

- > Provide access to daily reporting of hedge position, which displays important economic variables associated with outstanding hedge position(s)
- > Work with custodian and trade counterparties to ensure collateral issues are managed correctly
- > Produce custom performance reports specific to North Dakota Trust Lands evolving objectives and needs
- > Provide hedge modification advice and analysis
- > Efficiently and cost effectively implement hedge modifications or liquidations



Q&A

Page 034

Appendix

Page 035

Hedge Program Potential Risks and Costs

Hedging strategies utilizing options will have certain risks. One or more of the following risks may be incurred: tracking error risk, credit quality risk and, liquidity risk, leverage risk, trade restrictions risk, margin collateral risk, early termination risk, and overlay risk.

Risk	Description			
Tracking Error Risk	Mismatch between the client's investment manager performance and the behavior of the hedge instrument index upon which the options hedging strategy is based.			
Credit Quality and Liquidity Risk Counterparty credit risk on OTC trading and client's ability to make payments required on a timely basis.				
Leverage Risk	Creation of market exposure in excess of underlying collateral value may lead to significant capital losses and result in position liquidation.			
Trade Restrictions Risk	Trading halt or other suspension of trading, whether or not temporary in nature, may limit Parametric's ability to implement client-directed protection modifications.			
Margin Collateral Risk	Cash collateral may be needed to maintain options positions when initiated and over time. Failure to satisfy margin needs may lead to forced position liquidation.			
Early Termination Risk	Early termination of the protection program may produce results meaningfully different from client return objectives.			
Overlay Risk	Selling put or call options on an overall portfolios may add or remove incremental equity risks to that portfolio potentially causing the portfolio to be over exposed to that asset class. The program may experience losses on the underlying designated assets in addition to potential losses on the index market exposure overlaying these assets.			

Hedging strategies utilizing options will have certain costs. One or more combinations of the following costs may be incurred: premiums, deductibles, opportunity costs, and transaction costs.

Costs	Description
Premiums	The cost of purchasing defensive put option positions.
Deductibles	Holding positions that are "out-of-the-money" and/or covering only a portion of market decline by both buying and selling puts will not protect the portfolio from the entire amount of a market decline.
Opportunity Costs	Strategies such as offsetting the premium cost of purchasing protective puts by selling call options could limit investment gains in rising markets.
Transaction Costs	Certain transaction costs will be incurred in conjunction with the purchase and sale of options.



Disclosures

Parametric Portfolio Associates® LLC ("Parametric"), headquartered in Seattle, is registered as an investment advisor with the Securities and Exchange Commission under the Investment Advisors Act of 1940. Parametric is a leading global asset management firm, providing investment strategies and customized exposure management directly to institutional investors and indirectly to individual investors through financial intermediaries. Parametric offers a variety of rules-based investment strategies, including alpha-seeking equity, fixed-income, alternative and options strategies. Parametric also offers implementation services, including customized equity, traditional overlay and centralized portfolio management. Parametric is part of Morgan Stanley Investment Management, the asset management division of Morgan Stanley, and offers these capabilities through offices located in Seattle, Boston, Minneapolis, New York City, and Westport, Connecticut. This material may not be forwarded or reproduced, in whole or in part, without the written consent of Parametric. Parametric and its affiliates are not responsible for its use by other parties.

This information is intended solely to report on investment strategies and opportunities identified by Parametric. Opinions and estimates offered constitute our judgment and are subject to change without notice, as are statements of financial market trends, which are based on current market conditions. We believe the information provided here is reliable, but do not warrant its accuracy or completeness. This material is not intended as an offer or solicitation for the purchase or sale of any financial instrument. Past performance is not indicative of future results. The views and strategies described may not be suitable for all investors. Investing entails risks and there can be no assurance that Parametric will achieve profits or avoid incurring losses. Parametric does not provide legal, tax and/or accounting advice or services. Clients should consult with their own tax or legal advisor prior to entering into any transaction or strategy described herein.

Charts, graphs and other visual presentations and text information were derived from internal, proprietary, and/or service vendor technology sources and/or may have been extracted from other firm data bases. As a result, the tabulation of certain reports may not precisely match other published data. Data may have originated from various sources including, but not limited to, Bloomberg, MSCI/Barra, FactSet, and/or other systems and programs. Parametric makes no representation or endorsement concerning the accuracy or propriety of information received from any other third party.

References to specific securities and their issuers are for illustrative purposes only and are not intended to be, and should not be interpreted as, recommendations to purchase or sell such securities. Any specific securities mentioned are not representative of all securities purchased, sold or recommended for advisory clients. Actual portfolio holdings vary for each client and there is no guarantee that a particular client's account will hold any, or all, of the securities identified. It should not be assumed that any of the securities or recommendations made in the future will be profitable or will equal the performance of the listed securities.

The value of commodity investments will generally be affected by overall market movements and factors specific to a particular industry or commodity, which may include weather, embargoes, tariffs, health, political, international and regulatory developments. Economic events and other events (whether real or perceived) can reduce the demand for commodities, which may reduce market prices and cause their value to fall. The use of derivatives can lead to losses or adverse movements in the price or value of the asset, index, rate, or instrument underlying a derivative due to failure of a counterparty or due to tax or regulatory constraints.

The effectiveness of the option strategy is dependent on a general imbalance of natural buyers over natural sellers of index options. This imbalance could decrease or be eliminated, which could have an adverse effect. A decision as to whether, when and how to use options involves the exercise of skill and judgment, and even a well-conceived and well-executed options program may be adversely affected by market behavior or unexpected events. Successful options strategies may require the anticipation of future movements in securities prices, interest rates and other economic factors. No assurances can be given that the judgments of Parametric in this respect will be correct.

Options are not suitable for all investors and carry additional risks. Investors must ensure that they have read and understood the current options risk disclosure document before entering into any options transactions. In addition, investors should consult with a tax, legal and/or financial advisor prior to contemplating any derivative transactions. The options risk disclosure document can be accessed at the following web address: http://www.optionsclearing.com/about/publications/character-risks.jsp.

All contents ©2022 Parametric Portfolio Associates® LLC. All rights reserved. Parametric Portfolio Associates®, Parametric with the triangle logo, DeltaShift ®, PIOS®, Custom Core®, Custom to the Core®, and Make passive investing personal® are trademarks registered in the US Patent and Trademark Office.

Parametric is located at 800 Fifth Avenue, Suite 2800, Seattle, WA 98104. For more information regarding Parametric and its investment strategies, or to request a copy of Parametric's Form ADV or a list of the firm's composites, please contact us at 206.694.5575 or visit our website, www.parametricportfolio.com.



BOARD OF UNIVERSITY AND SCHOOL LANDS July 25, 2022



RE: Investment Policy Statement – First Reading (No Action Requested)

The Board of University and School Land's (Board) Investment Policy Statement (IPS) must be updated to reflect the Board's new Strategic Asset Allocation (SAA) for the Permanent Trust Funds approved at the June 30, 2022, Board meeting.

The substantive changes to the IPS are as follows (please see Attachment):

- 1. Update the new SAA strategies and percentages on page 17.
- 2. Update the new policy index (benchmark) strategies and percentages on page 20.
- 3. Add language regarding private debt and multi-strategy hedge funds on page 21.

Attachment: Investment Policy Statement redline

ND Board of University and School Lands Investment Policy Statement

An Investment Management Framework for North Dakota's Permanent Trust Funds, the Capitol Building Fund, the Strategic Investment and Improvements Fund, the Coal Development Trust Fund, the Indian Cultural Education Trust, and the Theodore Roosevelt Presidential Library and Museum Endowment Fund

Revised 02/24/2022 Update with Date of Board Meeting

TABLE OF CONTENTS

Mission Statement	2
General Authority	2
Investment Authority	2
Purpose of This Policy	2
Investment Philosophy	3
Roles and Responsibilities	2
The Prudent Investor Rule	6
Social and Economically Targeted Investing	6
Conflicts of Interest	
Manager Selection and Evaluation	
General Investment Restrictions and/or Guidelines	9
Securities Litigation and Shareholder Legal Activism	10
Securities Lending	13
Proxy Voting	13
Funds Administered by the Board	14
Permanent Trust Funds	15
Strategic Investment and Improvements Fund	22
Capitol Building Fund	24
Coal Development Trust Fund	26
Indian Cultural Education Trust	28
Theodore Roosevelt Presidential Library and Museum Endowment Fund	20

Mission Statement

The mission of the Board of University and School Lands is to manage the assets of the permanent trusts in a manner that preserves the purchasing power of the funds and maintains stable distributions to fund beneficiaries and to manage all other assets and programs entrusted to the Board in a prudent, professional manner, in accordance with the Constitution of North Dakota and applicable state law.

General Authority

On February 22, 1889 Congress passed the Enabling Act, dividing Dakota Territory into two states and authorizing the people to form the constitution and government of the state of North Dakota. This act granted a significant amount of land to support common schools, colleges, universities, the state capitol, and other public institutions. North Dakota Constitution article IX, which became effective at statehood on November 2, 1889, entrusted the management of these lands to the "board of university and school lands" (the Board). The Board is made up of the governor as chairman, the secretary of state as vice-chair, the attorney general, superintendent of public instruction, and the state treasurer.

Investment Authority

The North Dakota Constitution states that the Board "has control of the appraisement, sale, rental, and disposal of all school and university lands, and the proceeds from the sale of such lands shall be invested as provided by law."¹ State law further requires that the Board "shall apply the prudent investor rule in investing the permanent funds under its control."²

Purpose of This Policy

This Investment Policy Statement (Policy) governs the investment of assets for the thirteen Permanent Trust Funds, the Strategic Investment and Improvements Fund (SIIF), the Capitol Building Fund, the Coal Development Trust Fund, the Indian Cultural Education Trust, and the Theodore Roosevelt Presidential Library and Museum Endowment Fund (collectively, Funds). It is established to provide a framework for the management of those assets and sets forth the Board's investment objectives, philosophy, guidelines, and practices. The Policy is not intended to be a static, one-time document but is designed to capture investment opportunities while providing parameters that ensure prudence and care in the execution of the investment program. No investment or action pursuant to an investment may be taken unless permitted by this Policy or by action of the Board; any exceptions must be approved by the Board.

The Policy provides guidance for fiduciaries which include the Board, the Commissioner of University and School Lands (Commissioner), investment managers, investment consultants, and custodians. It is the intent of the Policy to provide the foundation for management of the Funds' assets in a prudent manner including

¹ N.D. Const. art. IX, § 3

² N.D.C.C. § 15-03-04

the standards by which the Board can evaluate the Commissioner, investment managers, investment consultants, custodians and other service providers.

This Policy is supplemented by the Commissioner's operating procedures and policies, as well as detailed information within contractual agreements with investment managers.

Investment Philosophy

In order to meet the above investment objectives, the Board has adopted the following principles:

- Strategic asset allocation is a fiduciary duty and allocation across asset classes is the most important determinant of return variability and long-term total return.
- Risk is an unavoidable component of investing and is a major factor that must be taken into account
 in assessing investment policy and strategy.
- Diversification by asset class and within asset classes is a primary risk control element.
- Each trust or fund invested by the Board shall have a strategic asset allocation and investment strategy that is appropriate given its specific requirements for return, risk, time horizon, and liquidity.

Capital Markets Theory

Return

In order to meet the objective of the Funds, the Board strives to achieve the highest level of investment performance that is compatible with its risk tolerance and prudent investment practices. The Board's mechanism for setting return goals will be accomplished by selecting specific benchmarks that match the objective and time horizon of each fund. The Funds will have a goal for long-term returns to meet or exceed its formal benchmark over a full market cycle, while minimizing the costs associated with implementation of the asset allocation through efficient use of internal and/or external resources.

Risk

The investment risk philosophy for the Funds is based on the principles of capital market theory that are generally accepted and followed by institutional investors, who by definition are long-term oriented investors. This philosophy holds that:

- Increasing risk is rewarded with compensating returns over time; therefore prudent risk taking is a
 necessary element of long-term investing.
- Risk can be mitigated through diversification of asset classes and investment approaches, as well as diversification of individual securities.
- The primary determinant of long-term investment performance is the strategic or long-term allocation of assets among various asset classes.
- Relative performance of various asset classes is unpredictable in the short-term and attempts to shift tactically between asset classes or implementation strategies shall not be undertaken by the Board.

3

Given these principles, the Board has established a long-term asset allocation policy for each fund that balances the returns needed to meet the fund's objectives and the risk level that is appropriate for that fund under existing and anticipated circumstances. In determining its risk posture, the Board has considered each fund's purpose and characteristics, current and projected financial condition, liquidity needs, sources of contribution, income, and general economic conditions.

Diversification

The Board will choose an investment strategy for each Fund utilizing an appropriate long-term, diversified asset allocation approach. Diversification distributes a portfolio across many investments to avoid excessive exposure to any one source of risk. Other considerations in asset allocation modeling should take into account the purpose of the fund, the size and financial condition of the fund, and general economic conditions. These factors are not intended to be limiting; rather, they are outlined as a general indication of the importance of diversification to proper asset allocation. Under such an allocation, each Fund's assets may be invested by active and/or passive managers, and by diverse investment strategies and styles within each asset class. The Board will determine the proper allocation among asset classes and investment managers, based on advice and analysis provided by the Commissioner and/or Consultants.

Formal Review Schedule

The Board recognizes that though the investments are subject to short-term volatility, the Board shall maintain a long-term investment focus. This prevents ad-hoc revisions to the philosophy and policies in reaction to either speculation or short-term market fluctuations. In order to preserve this long-term view, the Board has adopted the following formal review schedule:

Formal Review Agenda Item	Formal Review Schedule
Asset Allocation Policy	At least every four years
Manager Structure Policy	At least every four years
Investment Policy	At least every four years
Total Fund Performance	At least quarterly
Asset Class Composite Performance	At least quarterly
Investment Manager Performance	At least quarterly

Roles and Responsibilities

The Board

The Board of University and School Lands is the primary body charged with overseeing investment activities relating to the Funds. Members of the Board are fiduciaries subject to the statutory and common law duties of a fiduciary.

The Board's mandate, in turn, is to manage each fund entrusted to it ethically and optimally, working to achieve the highest level of investment performance within acceptable levels of risk. The Board is responsible for prudent investment of the Funds. The Board will operate the investment program in compliance with all applicable federal and State laws and regulations. The Board is responsible for

establishing and maintaining all policies and guidelines by which the Funds are managed, and by which the Commissioner operates.

The Board relies on the Commissioner and any external contractors to properly administer the Funds and implement the Funds' investment strategies. The roles of each party as fiduciaries must be clearly identified; such identification increases operational efficiency, ensures clear lines of responsibility, and reduces or eliminates duplication of effort.

The Commissioner

The Board of University and School Lands is required to appoint a commissioner to act on its behalf.³ The office of the Commissioner of University and School Lands (the Commissioner)⁴ has a primary responsibility to manage the permanent educational trust funds and assets under the Board's control as outlined in law. When used in this Policy, the term Commissioner is inclusive of the Department of Trust Lands' Chief Investment Officer and investment staff. State law also gives the office of the Commissioner the responsibility for managing the state Unclaimed Property Division, and the Energy Infrastructure and Impact Office.

The Commissioner is responsible for implementing Board policy, the day to day management of the investment program, and implementing a process for selection and termination of investment managers that is sufficiently transparent for the Board to understand the process and provide meaningful oversight.

Investment Consultant

The Investment Consultant (Consultant) is hired by and reports directly to the Board. The Consultant's duty is to assist the Board in oversight, and the Commissioner in managing the investment process. This includes regular meetings with the Board to provide an independent perspective on the Funds' goals, structure, performance, and managers. The Consultant will render investment advice to the Board regarding such matters as investment policy, strategy, overall portfolio monitoring and composition, and diversification of investments. The Consultant will conduct ongoing due diligence of external investment managers. The Consultant does not have any discretionary authority with respect to investments; the Board makes all final decisions regarding any investments.

Investment Managers

Investment managers (Managers) are hired by and serve at the pleasure of the Board. The Commissioner will provide the Managers with explicit written investment guidelines⁵ which detail permissible securities, investment strategies, and performance evaluation criteria. Each Manager will select, buy, and sell specific securities or investments within the parameters specified in their investment guidelines and in adherence to this Policy or to other policies set forth by the Board. Managers will construct and manage investment

³ N.D.C.C. § 15-02-01; Specific responsibilities of the Board and the Commissioner are set out in N.D.C.C. ch. 15-01 through 15-08.1.

⁴ Commissioner of University and School Lands is the statutory name; in 2011 the Board adopted *The Department of Trust Lands* as the common reference to the agency.

⁵ In cases where the Board has selected investments in commingled or mutual funds, the offering document becomes the specific investment guidelines.

portfolios that are consistent with the investment philosophy and disciplines for which they were hired. Managers will provide performance reporting at intervals specified by the Commissioner.

Custodian

A custodian bank is a specialized financial institution hired by the Board to safeguard the Funds' financial assets; they are a third party that operates separately from Managers. The custodian(s) will collect income and safely keep all cash and securities, process all transactions, and provide monthly accounting/investment reports to the Commissioner and Consultant. The custodian may also provide securities lending, commission recapture, transition management, securities litigation monitoring, or other services for the Funds.

The Prudent Investor Rule

North Dakota statute dictates that the Board apply the prudent investor rule in investing the Permanent Trust Funds under its control. The law states:

The "prudent investor rule" means that in making investments the board shall exercise the same judgment and care, under the circumstances then prevailing and limitations of North Dakota and federal law, that an institutional investor of ordinary prudence, discretion, and intelligence exercises in the management of large investments entrusted to it, not in regard to speculation but in regard to the permanent disposition of funds, considering probable safety of capital as well as probable investment returns.⁶

It is the Board's intent to invest all of the Funds in accordance with the Prudent Investor Rule.

Social and Economically Targeted Investing

Social investing is defined as the practice of aligning one's investment policies with social responsibility. Some of the issues and topics addressed by social investing promoters include environmental causes, avoidance of tobacco producers, avoidance of politically sensitive parts of the world, and workers' rights. With different sets of values, what one investor may deem irresponsible, another may consider good policy.

The Board shall not use the Funds to participate in activist efforts to implement a social agenda regarding ownership of specific securities or efforts of shareholders to bring about social change.

Economically targeted investing is defined as an investment designed to create economic benefits for a targeted geographic area, group of people, or sector of the economy. Economically targeted investing is barred when investing the Permanent Trust Funds, the Capitol Building Fund, the Indian Cultural Education Trust, and the Theodore Roosevelt Presidential Library and Museum Endowment Fund, unless the investment meets the Exclusive Benefit Rule.

6

⁶ N.D.C.C. § 15-03-04

Exclusive Benefit Rule

The Exclusive Benefit Rule is met if the following four conditions are satisfied:

- The cost does not exceed the fair market value at the time of investment.
- The investment provides an equivalent or superior rate of return for a similar investment with a similar time horizon and similar risk.
- Sufficient liquidity is maintained to permit timely distributions.
- The safeguards and diversity to which a prudent investor would adhere are present.

Economically targeted investing is allowed within the Coal Development Trust Fund and the Strategic Investment and Improvement Fund, if the investment meets the purpose of the fund and is directed by law.

Conflicts of Interest

Members of the Board, the Commissioner, employees of the Commissioner, Managers, Consultants, and custodians involved in the investment process will refrain from personal business activity that could conflict with the proper execution and management of the Board's investment program, or that could impair their ability to make impartial recommendations and decisions. These parties are required to reveal all relationships that could create or appear to create a conflict of interest in their unbiased involvement in the investment process.

Manager Selection and Evaluation

When analyzing and evaluating any Manager, the Board believes it is important to review the Manager within the context of the structure of the entire asset class and portfolio, and not in isolation. A key to portfolio construction is diversification, not just by asset class but within each asset class. The goal of diversification is to be exposed to different investment strategies, which will have different performance and risk patterns. Diversification is optimal when strategies are complementary.

Search and Selection

The Board has established the following guidelines for hiring Managers. In establishing these guidelines, it is the Board's intention to assure all interested parties that decisions made in carrying out these actions occur in a full disclosure environment characterized by competitive selection, objective evaluation, and proper documentation. Any action to hire a manager should be based on one or more of the following observations:

- Identification of a new asset class or approach which has been approved in advance by the Board
- A need for diversification of managers and styles within an existing asset class
- A need to replace an investment manager
- A need to retain additional managers in order to reach an asset class structure target

The selection of new Managers will adhere to a consistent process to ensure a competitive and transparent search involving proper evaluation and due diligence of candidates, and selection of Managers that best demonstrate the characteristics sought in a specific search. The Commissioner will ensure that the

objectives for the mandate are clearly articulated and that pricing is reflective of the market. The evaluation process may be conducted by the Commissioner or the Consultant and will include but not be limited to the following steps:

- 1. Establish investment manager selection criteria
- 2. Identify qualified candidates through minimum qualification screening
- 3. Quantitative screening
- 4. Qualitative screening
- 5. Manager interviews
- 6. Analysis of quantitative and qualitative factors including portfolio fit and structure

The Commissioner will prepare documentation of the search process; this documentation will include disclosure of all relevant issues and related due diligence. When reviewing the documentation, the Board shall ensure that decisions were well reasoned, thoroughly considered, and prudent.

Monitoring, Evaluation, and Termination of Managers

The decision to retain a Manager can have the same potential impact on the returns of an asset class composite as manager selection decisions and should be given the same degree of attention. The Board recognizes investment and management decisions directed at individual managers must be evaluated not in isolation but in the context of the overall structure of the asset class and the Fund's portfolio as a whole. To maintain the discipline necessary for a long-term focus, the Board will monitor and evaluate the performance of Managers and identify the specific problems and concerns that may affect returns, with the following objectives:

- Foster a long-term approach to manager evaluation
- Provide a review of the manager's "fit" in the overall asset class composite
- Provide a logical and statistically valid framework for manager skill evaluation
- Promote timely and appropriate responses to actual and potential performance issues
- Provide flexibility to allow application across all asset classes, management styles and market environments

Monitoring and evaluation relies on a process that includes:

- 1. Monthly reports from the custodian and Managers to the Commissioner
- Quarterly performance reports from the Commissioner and Consultant for the Board. These reports will detail performance of the Funds, asset class composites, and the performance of individual managers against established benchmarks, as well as peer ranks for each category
- Qualitative analysis generated in the course of regular, on-going contact between a Manager, the Commissioner, and the Consultant

Manager Termination Guidelines

From time to time it will be necessary for the Board to terminate a contractual relationship with a Manager; these actions must be viewed in the context of the entire portfolio and as a business decision. The Board has established guidelines to assist in making these termination decisions. The overriding consideration

with respect to all decisions is that they shall be made solely in the best interest of the beneficiaries of the Funds.

Any action to terminate a manager should be based on one or more of the following criteria:

- 1. Significant changes in firm ownership and/or structure
- 2. Loss of one or more key personnel
- 3. Significant loss of clients and/or assets under management
- 4. Shifts in the firm's philosophy or process
- 5. Significant and persistent lack of responsiveness to client requests
- 6. Changes in the Board's investment strategy eliminating the need for a particular style or strategy
- 7. Violations of the Investment Policy or guidelines
- 8. Unsatisfactory investment performance
- Identification of a new asset class or approach which has been approved in advance by the Board
- 10. Need for diversification of styles within an existing asset class
- 11. Need to reduce exposure to a single manager
- 12. Any other issue or situation of which the Commissioner, Consultant, and/or Board become aware that is deemed material

Prior to the termination decision, all relevant considerations and issues should be identified and documented in Board meeting minutes and supporting documents. It is the Board's intent to have a plan in place before termination of a Manager. The Commissioner will redeploy the assets of a terminated manager's portfolio in an expedient and prudent manner, which may involve hiring a third party to facilitate the transition or liquidation of assets.

General Investment Restrictions and/or Guidelines

- 1. All investments made shall be subject to the quality and diversification restrictions established by the Prudent Investor Rule.
- 2. According to North Dakota law, the Board may not purchase as sole owner commercial or residential real property in the State.⁷
- 3. Assets may be held in commingled funds and/or privately managed separate accounts. Exposure through commingled funds and mutual funds shall be evaluated on a case-specific basis through analysis of that fund's offering document. Upon review by the Commissioner and approval by the Board, this offering document becomes the specific investment guidelines for that allocation.
- 4. No more than 5% of the stock of any corporation may be purchased.
- 5. The securities representing debt and equity of any one company shall not exceed 6% of the market value of any Manager's portfolio without prior approval from the Commissioner; such approval shall be reported to the Board.

9

⁷ N.D.C.C. § 15-03-04

- 6. Cash equivalents held by Managers can be disruptive to the allocation process. Unless otherwise authorized, Managers are expected to be fully invested in the types of securities for which they have responsibility.
- 7. Any use of leverage will be consistent with the strategy for which the Board hired the Manager. Use of leverage will be controlled as appropriate in the Manager's specific guidelines.
- 8. The Board recognizes that the Funds are exposed to currency risk through international equity, fixed income, and absolute return mandates; the Board prefers to utilize unhedged benchmarks and does not require its Managers to hedge the currency exposure in their portfolios.

Securities Litigation and Shareholder Legal Activism

In carrying out its fiduciary duties to prudently invest and manage the assets entrusted to it, the Board invests in the securities of various public companies, or issuers. From time to time, class action lawsuits are brought against the issuers, directors, and/or officers for alleged violations of federal and state securities laws relating to various disclosure obligations and other breaches of fiduciary or other duties. As shareholders, the trust funds under the Board's control are putative members of the alleged classes.

At the present time, the Board relies on a designated agent to monitor settled class action securities litigation where the Funds have an interest. In resolved litigation, unless directed otherwise, the designated agent files proofs of claim on behalf of the Funds and posts disbursements or settlements to the appropriate portfolios as litigation settlement proceeds are received. The designated agent will provide the Department with its most current class action procedures and will follow such procedures on behalf of the Department. The designated agents class action procedures shall include reviewing various information sources for notification of class action suits, identifying transactions within the class period for the security involved and determining account eligibility and filing proof of claim and supporting documentation.

Department Investment staff will monitor the designated agent's compliance with the Securities Litigation Policy. Investment staff will review all notices and information concerning potential or pending class action litigation that are received by the Department. The Commissioner will report periodically to the Board on recoveries realized as a result of class action participation.

Although there may be value in influencing an eventual settlement or in pursuing a separate legal action in a lawsuit, the administration and opportunity costs can be substantial. The Board uses a monitoring approach to securities litigation to avoid the diversion of staff, financial, and legal resources in building and applying collective plaintiffs' arguments through depositions, discovery, and documentation. Serving as the lead plaintiff does not obtain any additional financial benefit, but rather a lead in a class action suit shares any final judgment or settlement with the class members on an equal, per share basis. Opting out of a "class" or objecting to the terms of a proposed settlement and pursuing independent legal remedies may also be pursued although the administration and opportunity costs can be substantial and involve significant attorney's fees, costs, and expenses which may or may not be recovered.

⁸ The lead plaintiff may recover attorney's fees, costs, and expenses if the lawsuit is successful or a settlement is obtained.

The Commissioner will initiate active participation in securities cases only upon prior approval by the Board. Prior to bringing any recommendation to the Board, the Commissioner will assess the merits and prospects for active participation by reference to the criteria and factors outlined below. The Board, in consultation with the Attorney General, may consider more active forms of legal engagement in cases where:

- Where the action is in the US, and the estimated loss is a minimum of \$5,000,000 of assets under management of the Board, or from the combined assets under management of the Board and the North Dakota State Investment Board; and
- 2. the trust funds are among the largest shareholders of the defendant issuer; and
- 3. service as a lead plaintiff or opting out of a proposed settlement to the "class" of claimants would be in the best interest of the Funds
- 4. the prima facia merits of the claim for loss, and the factual basis for the action, recognizing that the full discovery process will not commence until the class has been certified by the court in which such case is to be filed.
- The potential that any defendants or insurers will be able to pay an adequate recovery to the class, without impairing the value of any current security holdings of the Board may yet hold in issuer in the portfolio.
- 6. Potential costs that may be incurred. Special consideration must be given to any case that must be filed in a non-U.S. venue under the "Morrison" criteria established by the U.S. Supreme Court in a 2010 decision, since costs of litigation and potential liabilities of unsuccessful claims may be significant.

The Board may engage one or more legal firms that specialize in prosecuting security class action cases; any such engagement is subject to special appointment requirements of N.D.C.C. § 54-12-08. For these purposes only, such firm(s) may be granted ongoing access to security holdings information through the custodian bank or designated agent.

The Board may contract with firms that provide securities litigation monitoring/tracking services if it determines it is prudent. In August of 2018 the Board approved the hiring of a securities litigation monitoring and claims filing firm; that firm is currently being brought onboard. In addition to providing litigation monitoring and claims filing services, the firm will work the Commissioner to develop a revised securities litigation policy for the Board.

- NON-U.S./CANADA PASSIVE CLASS AND GROUP RECOVERY EFFORTS: The Board has engaged a
 securities litigation monitoring and claims filing firm to identify and submit claims in nonU.S./Canada matters that involve passive claim filing regardless of loss size. To the greatest extent
 possible, the participation process will be automated. Our funds may serve as lead or representative
 plaintiffs in passive participation matters if the factors specified below for active participation have
 been met; or if there are other overriding considerations. The current "Passive" International
 Jurisdictions include Australia, Dutch Foundations and United Kingdom Regulatory Action
 Compensation Schemes.
- NON US/CANADA GROUP OPT-IN LITIGATION: The risks associated with direct litigation outside of
 the U.S. vary by country and our participation will need to be evaluated on a matter-by-matter basis.
 However, countries can be grouped into three risk profile categories low, medium, and high with

minimum damages thresholds set for each risk group to limit consideration to those matters where our funds' losses exceed these amounts.

The Board has engaged a securities litigation monitoring and claims firm to (a) identify "opt in" or group litigation, arbitration, settlement and/or other recovery efforts outside of the U.S. and Canada for which they may be eligible and provide damages estimates based on the methodologies accepted under local law, if they exist and recognizing that this will often be uncertain. The Board will compare those damages estimates against pre-defined loss thresholds below and, if damages exceed threshold amounts, evaluate whether participation in the matter will be in the Fund's best interest.

The following initial damages thresholds are based on perceived risks associated with recovery efforts in each country. The Board will periodically review these thresholds and make any necessary adjustments based on experience, updated information about specific risks, and other factors.

Jurisdictional Description	Damages Threshold
Low risk jurisdictions including Japan	To be inserted Ranges to be considered from \$100k to \$500k
Medium risk jurisdictions including Germany, Austria, Belgium, Switzerland, Denmark, Spain, Finland, France, Hong Kong, Indonesia, Ireland, Italy, Korea, Luxembourg, Malaysia, Norway, New Zealand, Portugal, Sweden, and Thailand	To be inserted \$1 mil to \$5 mil
High risk jurisdictions including Taiwan ⁹ and the United Kingdom	To be inserted Greater than \$7.5

When losses exceed threshold amounts, our funds should consider the following:

- The merits of the case in light of the remedies available under local law.
- Their expected losses and percentage recoveries or results from past matters in that country, if available.
- The process and administrative burden to joining a particular litigation or settlement effort.
- The costs associated with involvement including attorney fees, litigation expenses, and any other potential expense covered by the litigation funder without recourse to the funds.
- How the organizers intend to protect our funds from the risk of adverse party cost shifting.

⁹ While Taiwan is among the most active non-US/Canada jurisdictions, our funds are not likely to have eligibility and given the risks involved, they should limit their participation to situations where money has already been recovered.

- If the litigation or settlement is funded, the identity of the funder, the percentage and cost reimbursement the funder will take from the recovery if the efforts succeed.
- The lawyers handling the case including their reputation, past results, and terms of representation like fee structures, expenses, and contingencies.
- The registration requirements, the potential evidentiary and/or discovery burdens to the funds, and any other administrative burden that may be required from them including any obligation to travel.
- The extent to which the funds' involvement will be disclosed to opposing parties and/or the public.
- Any other reasonable considerations.

Securities Lending

The objective of the securities lending program is to generate incremental income from overnight and certain term loans of securities. The Funds may participate in a securities lending program.

The program will utilize a high-quality and conservative collateral re-investment approach that safeguards the return of principal and maintains adequate daily liquidity to support trade settlement activity and portfolio restructuring activities. Each securities lending agent will ensure that specific guidelines are in place as to the quality, duration, liquidity and diversification of securities lending collateral.

The Board requires collateral for loans. The use of assets in any securities lending engagements should:

- 1. Earn a competitive market return through conservative securities lending practices, consistently with the preservation of capital.
- 2. Minimize risk with respect to both the borrower and the collateral,
- 3. Operate the securities lending program so that it will not interfere with the management of overall investment portfolio and strategies.

Unless explicitly exempted by the Board, the lending agent shall provide indemnification against losses arising from borrower default, insolvency, and failure to comply with the terms and conditions of the lending agreements.

The Commissioner shall provide a report to the Board annually, outlining the performance and status of the securities lending program.

Proxy Voting

The Board believes that proxies should be voted in a manner consistent with the long-term interests and objectives of the investment program set forth herein, unless it is in the best interest of the Board not to vote. The Board delegates authority to vote shares to each Manager and expects Managers to vote shares. The principle behind this policy is that Managers have specific reasons for holding shares and will vote shares in a way the Manager believes will best add value to those shares. Managers shall submit written reports to the Commissioner by January 31 of each year advising of the manner in which each proxy was voted during the preceding calendar year and notify the Commissioner of controversial matters which may be subject to proxy voting.

Notwithstanding the forgoing, intangible factors such as social and environmental issues are increasingly being incorporated into proxy voting. The Board expects voting of social and environmental proposals will be based solely on enhancing or protecting long-term value to the assets under its control and not on establishing or endorsing social policy. As part of its fiduciary duty, the Board expects Managers to consider only those factors that relate to the economic value of the Board's investments and shall not subordinate the interests of the Funds to unrelated objectives.

It is the policy of this Board that the Commissioner shall regularly review related proxy votes by the Managers. Any proxy votes deemed by the Commissioner to be contrary to the interests of the Funds under the Board's responsibility, shall be fully explained by the Manager in writing and brought to the Board for its review. An exception to the above policy regarding voting of proxies is for shares held by the Board on behalf of holders of unclaimed property. As a passive holder of these particular shares the Board chooses not to exercise voting rights on the owners' behalf.

Funds Administered by the Board

The pages that follow describe the various funds administered by the Board.

Permanent Trust Funds

On February 22, 1889, Congress passed "An act to provide for the division of Dakota [Territory] into two states, and to enable the people of North Dakota, South Dakota, Montana and Washington to form constitutions and state governments " This Act is commonly known as the Enabling Act. This act granted land to the new states "for the support of common schools," which in North Dakota's case totaled more than 2.5 million acres. Further land grants in this legislation provided for the support of colleges, universities, the state capitol, and other public institutions. These additional grants totaled approximately 668,000 acres, bringing the grand total of Enabling Act land grants to nearly 3.2 million acres.

Purpose

The land grant from the federal government at statehood¹⁰ and the state constitution¹¹ both provide that the Board of University and School Lands manage the trust land and minerals and associated proceeds, for the exclusive benefit of education and institutional support. In accordance with Article IX of the North Dakota Constitution as well as federal law¹², the perpetual trust funds must be managed to:

- 1. Preserve purchasing power
- 2. Maintain stable distributions to trust beneficiaries

Chapter 15-03 of the North Dakota Century Code governs the management of the Permanent Trust Funds, including the requirement that any investments conform to the prudent investor rule.

Listing of Permanent Trust Funds

The following are the beneficiaries of the Permanent Trust Funds described in Article IX of the North Dakota Constitution:

- 1. Common Schools (K-12)
- 2. North Dakota State University
- 3. University of North Dakota
- 4. Mayville State University
- 5. ND Youth Correctional Center
- 6. Ellendale State College¹³
- 7. Valley City State University
- 8. State College of Science
- 9. School for the Blind
- 10. School for the Deaf
- 11. State Hospital
- 12. School of Mines (UND)
- 13. Veterans Home

¹⁰ The Enabling Act of February 22, 1889 (25 Stat. 676, ch. 180)

¹¹ N.D. Const. art. IX, §§ 2, 3

¹² 7 U.S.C. § 309 and 25 Stat. 676, ch. 180

¹³ Beneficiaries of the Ellendale permanent trust are now Dickinson State University, Minot State University, Dakota College at Bottineau, Veterans Home, School for the Blind, State Hospital, and the State College of Science as directed in 1973 N.D. Sess. Laws ch. 176.

Funding Sources

Funding Sources Common to All Permanent Trust Funds

Each permanent trust individually owns surface land tracts and mineral rights that provide revenue from agricultural leases, oil and gas royalties and lease bonuses, as well as other productive uses of the surface and mineral lands owned by each trust.

Common Schools

The Common Schools Trust Fund is the largest of the Permanent Trust Funds administered by the Board. In addition to the revenues from the surface lands, minerals, and investments that the Permanent Trust Funds own, the Common Schools Trust Fund also receives funding from the following sources:

- 1. 10 percent of the oil extraction taxes collected by the state¹⁴
- Net unclaimed property proceeds collected by the Department¹⁵ until such time that property may be reunited with its owner.

Distribution Policy

Article IX, Section 2 of the North Dakota Constitution states:

Distributions from an educational or charitable institution's trust fund must be faithfully used and applied each year for the benefit of the institution and no part of the fund may ever be diverted, even temporarily, from this purpose or used for any purpose other than the maintenance of the institution, as provided by law.

The distribution formula¹⁶ is also described in Article IX, Section 2:

[B]iennial distributions from the perpetual trust funds must be ten percent of the five-year average value of trust assets, excluding the value of lands and minerals. The average value of trust assets is determined by using the assets' ending value for the fiscal year that ends one year before the beginning of the biennium and the assets' ending value for the four preceding fiscal years. Equal amounts must be distributed during each year of the biennium.

The year-end values used to calculate permanent trust distributions, as described in Article IX above, is the fund balance of each trust found in the Board's audited financial statements. When determining biennial distributions for the permanent trusts, annual distributions for each trust are rounded to the nearest one thousand dollars.

By statute, distributions from the Common Schools Trust Fund are paid to school districts monthly, from August to April of each fiscal year, through the state tuition fund. 17 . At the request of the Office of

¹⁴ N.D. Const. art. X, § 24

 $^{^{15}}$ N.D.C.C. \S 47-30.1-23 and N.D. Const. art. IX, \S 1

¹⁶ This distribution formula is the result of a constitutional amendment that was approved by North Dakota voters on November 7, 2006. This constitutional change was validated at the federal level by the passing of the Omnibus Public Land Management Act of 2009 (Pub. L. No. 111-11, 123 Stat. 1446) which amended the First Morrill Act (The Act of July 2, 1862 [7 U.S.C. 301 et seq.]) and the Enabling Act of February 22, 1889 (25 Stat. 676, ch. 180). Prior to these changes, distributions for the Permanent Trust Funds were based on projections of interest and income for the funds; distributions could only be paid out of interest earned.

¹⁷ N.D.C.C. § 15.1-28-01

Management and Budget, effective fiscal year 2018, distributions from the Common Schools Trust Fund will be made in relatively equal amounts from August to April of each fiscal year.

Distributions from the other 12 Permanent Trust Funds are made in equal amounts during January and June of each fiscal year and are distributed directly to the benefitting institutions.

Investment Objective

The assets of the Permanent Trust Funds are invested with a perpetual time horizon, in a manner that seeks to balance the longer-term goal of preserving the purchasing power of the trusts with the shorter-term goal of maintaining a stable stream of distributions to beneficiaries. The long-term nature of the funds, combined with a disciplined investment approach, provide the ability to the Permanent Trust Funds to withstand short-term volatility, to profit from periods of elevated risk aversion, and to be rewarded for providing liquidity.

The Permanent Trust Funds are invested by the Board in a single comingled pool, along with the Indian Cultural Education Trust and the Theodore Roosevelt Presidential Library and Museum Endowment Fund (described further on pages 2928 and 29).

Strategic Asset Allocation

The Board recognizes that the most important determinant of long-term return and risk is the asset allocation decision. The asset allocation decision is intended to reflect the return objective and risk tolerance expressed in this Investment Policy Statement. It is designed to provide the highest probability of meeting the Funds' objectives at a level of risk and liquidity that is acceptable to the Board. In establishing its risk tolerance, the Board considers the Funds' ability to withstand short- and intermediate-term volatility in investment performance and fluctuations in financial condition of the Funds.

To determine the strategic asset allocation target, the Board, with assistance from the Commissioner and Consultant, examines the historical and projected risk and return of the approved asset classes, the correlation among these asset classes as well as the effect the expected investment performance will have on the obligations of the Funds. Based on its long-term return expectations and its determination of the appropriate risk tolerance for the Funds, the Board has chosen the following strategic asset allocation policy for the Permanent Trust Funds:

	Strategic Asset		
Asset Class	Allocation Target	Minimum	Maximum
Broad US Equity	<u>15</u> 19%	1 <u>2</u> 4%	<u>18</u> 24%
Broad International Equity	<u>15</u> 19%	1 <u>2</u> 4%	<u>18</u> 24%
Fixed Income	<u>25</u> 22%	<u>20</u> 17%	<u>30</u> 27%
Public Credit	<u>5%</u>		
Private Credit 1	<u>20%</u>		
Absolute Return	15%	10%	20%
Global Tactical	<u>5%</u>		
Multi-Strategy Hedge Funds	<u>10%</u>		
Real Estate	15%	10%	20%
Private Equity	<u>8</u> 5%	0%	1 <u>2</u> 0%

Formatted: Font: Italic
Formatted: Font: Not Bold, Italic
Formatted: Font: Italic
Formatted: Font: Italic
Formatted: Font: Not Bold, Italic
Formatted: Font: Italic
Formatted: Font: Italic
Formatted: Font: Not Bold, Italic
Formatted: Font: Not Bold, Italic

17

Private Infrastructure	<u>7</u> 5%	0%	1 <u>1</u> 0%
Opportunistic Investments	0%	0%	5%

¹ Private Credit includes hybrid public/private strategies

The Board and the Commissioner will review the strategic asset allocation policy at least annually for reasonableness relative to significant economic and market changes or to changes in the Funds' long-term goals and objectives. A formal asset allocation study will be conducted at least every four years to verify or amend the targets.

Recognizing that a long-term target allocation utilizing alternative asset classes can take a matter of years to implement prudently, the Board delegates implementation of strategic asset allocation policy to the Commissioner including funding of alternative asset classes and setting interim asset allocation targets.

In addition, during the implementation of a change to or modification of the asset allocation, some strategies may fall outside the allowable allocation ranges until the revised asset allocation is fully implemented.

Opportunistic investments do not have a specified target allocation, as the availability of opportunities is episodic in nature, and the best opportunities tend to appear during periods of market stress. Opportunistic investments are allowable up to a maximum of 5% measured at the time of commitment.

Rebalancing

Rebalancing is the term that describes the periodic movement of funds from one asset or asset class to another in order to realign assets to the strategic asset allocation target. A rebalancing strategy is an important element of asset allocation policy. Systematic rebalancing can reduce portfolio volatility and increase portfolio return over the long-term. However, frequent rebalancing resulting from excessively tight ranges can lead to unnecessary transaction costs.

The Commissioner is responsible for developing and implementing a rebalancing plan that is appropriate for existing market conditions, with a primary objective of minimizing transaction costs, market impact, opportunity costs and portfolio disruptions. To the extent possible, cash flows and revenues will be used to maintain the strategic target allocation. The Commissioner may make minor changes among asset classes and within individual asset classes to more effectively maintain proper exposure to the strategic asset allocation and asset class portfolio structures.

Recognizing that at times it may be impractical or costly to reallocate assets when an upper or lower limit is breached, the asset class will be rebalanced to within its strategic asset allocation range as soon as is practically possible, subject to reasonable transaction costs.

Benchmarks

One return objective to be considered when evaluating the Funds' performance is measured by applying the investment performance of the asset class benchmarks to the Funds' strategic asset allocation target. The Policy Index permits the Board to compare the Funds' actual performance to its total fund benchmark, and to measure the contribution of active investment management and policy adherence.



Asset Class	Policy Index	Strategic Asset Allocation Target
Broad US Equity	Russell 3000 Index	1 <u>5</u> 9%
Broad International Equity	MSCI ACWI Ex USA IMI	1 <u>5</u> 9%
Public Credit	Barclays US Universal Index	<u>5%</u>
Private Credit	CS Leveraged Loans Index + 1.5%	<u>20%</u>
Fixed Income	Barclays US Universal Index	22%
Global Tactical	Global 60/40 ¹	<u>5%</u>
Multi-Strategy Hedge Funds	HFRI RV Multi-Strategy Index	<u>10%</u>
Absolute Return	Absolute Return Custom Index ¹	15%
Real Estate	NCREIF ODCE Index	15%
Private Equity	Cambridge US Private Equity Index	<u>8</u> 5%
Private Infrastructure	MSCI World Infrastructure Index	<u>7</u> 5%

¹ Global 60/40 Absolute Return Custom Index: 60% Equity (MSCI All Country World IMI), 40% Fixed Income (Barclays US Aggregate Bond Index)

Recognizing that a long-term target allocation to alternative asset classes can often take a matter of years to implement prudently, the Board will also review an Interim Policy benchmark which will be adjusted as the Commissioner makes progress towards its long-term strategic asset allocation target.

Permitted Investments¹⁸

The Board may invest in the following securities and investment activities as long as such investments comply with the Prudent Investor Rule¹⁹. Fund of Fund strategies are allowable in any of the asset classes. All investments are subject to approval of the Board and satisfactory legal review of applicable contractual terms and conditions.

Equity

- Preferred stock, common stock, initial public offerings, Real Estate Investment Trusts (REIT's), securities of foreign issuers listed on U.S. Exchanges, and any security convertible to common stock or American Depository Receipts (ADR's) that are registered by the U.S. Securities and Exchange Commission (SEC) of any corporation whose securities are listed on at least one U.S. stock exchange that has been approved by or is controlled by the SEC or on the National Association of Securities Dealers (NASD). Global mandates may be considered.
- Preferred stock, common stock, and convertible issues of any non-U.S. Corporation; which may be denominated in non U.S dollars, provided that the securities are traded on one or more national stock exchanges or included in a nationally recognized list of stocks; and the Board shall not be invested in more than ten percent of the voting stock of any company.

Fixed Income (Public and Private)

 Bonds, notes, or other obligations of the United States government, its agencies, governmentsponsored enterprises, corporations, or instrumentalities for which the credit of the United States

¹⁸ Investments listed here are for general information purposes only. Each manager retained by the Board will be given specific guidelines with regard to permissible investments relevant to their mandate.

¹⁹ N.D.C.C. § 15-03-04. See page 5 for more about the Prudent Investor Rule.

- government is pledged for the payment of the principal and interest. Global mandates may be considered.
- 2. Bonds, notes or other obligations issued by a state, its municipalities, or other political subdivisions, that have received an investment grade bond rating.
- 3. Bonds, notes, commercial paper or other obligations of any corporation organized and operating within the United States.
- 4. Debt obligations of non-U.S. governmental or quasi-governmental entities, these may be denominated in foreign currencies; obligations, including but not limited to bonds, notes or commercial paper with an investment grade rating (unless otherwise approved by the Board) of any corporation organized outside of the United States. Currency transactions, including spot or cash basis currency transactions, forward contracts and buying or selling options or futures on foreign currencies, shall be permitted.
- 5. Collateralized obligations, including but not limited to mortgages, held in trust that: (1) are publicly traded and are registered by the SEC or other Self-Regulatory Organization (SRO) and (2) have underlying collateral that is either an obligation of the United States government or else has a credit rating above or equal to BBB according to the Standard and Poor's rating system or Baa according to the Moody's investors rating system or their equivalent by a national statistical ratings organization (NSRO) registered with the SEC(unless otherwise approved by the Board).
- 6. Derivatives including forwards, futures, options, mortgage derivatives, structured notes, and swaps.
- 7. High yield fixed income securities rated below 'BBB' according to the Standard and Poor's rating system and below 'Baa' according to the Moody's investors rating system.
- 8. Private Debt strategies approved by the Board.
- 8.9. Loans, warrants and other forms of debt approved by the Board, and managed in conjunction with the Bank of North Dakota, such as farm loans and energy construction loan, as long as the investment meets the Exclusive Benefit Rule described on page 7 of this Policy.

Absolute Return

- Liquid multi-asset/global tactical asset allocation (GTAA) funds that have the ability to shift capital
 tactically based on relative valuations, providing broad diversification across a range of global
 investments
- 2. Multi-Strategy Hedge Funds approved by the Board.

Real Estate

Real Estate Partnerships, including investments in private vehicles through limited partnerships or limited liability companies that have an ownership interest in direct real estate properties, whether income-producing or non-income producing. The investment strategies may include "core" and "value added" strategies, which derive their return from both income and appreciation. As well as, Real Estate Investment Trusts (REIT's) and other real estate securities and related index strategies for rebalancing tools.

Private Equity

Private Equity Partnerships, including investments in private vehicles through limited partnerships or limited liability corporations, which have an ownership interest in any type of security across a company's capital structure. The investment strategies may include "buyout", "growth", "venture

Formatted: Numbered + Level: 1 + Numbering Style: 1, 2, 3, ... + Start at: 1 + Alignment: Left + Aligned at: 0.25" + Indent at: 0.5"

capital" and "special situations" that are in the business of providing capital for start-up, expansion, buyout/acquisition, recapitalization, debt financing (including distressed debt) and similar business purposes.

Private Infrastructure

Private Infrastructure Partnerships, including investments through limited partnerships or limited liability companies that have ownership interests in assets or properties where the majority of value of the investment is derived from revenue sources that have contractual linkages to inflation, implicit linkages to inflation and/or focus on the provision of services with low demand elasticity.

Opportunistic Investments

From time to time, Permanent Trust Funds investments may be made in opportunistic investments. The objective of such investments shall be to enhance returns through opportunities that present themselves due to stressed conditions in the markets or other unique opportunities. The guidelines for such investments shall be determined by the investment management agreement or appropriate offering documents in the case of commingled or partnership investments. An opportunistic investment would occur in a situation where it is deemed the potential return would exceed the Total Fund performance excluding opportunistic returns, or another benchmark as deemed appropriate by the Commissioner and approved by the Board.

Cash Investment Guidelines

The Commissioner will focus on quality when investing cash positions. Cash is an asset class that should emphasize minimal risk. Cash positions will be kept to the minimum necessary for liquidity, distributions and ongoing investment activities. Eligible securities include:

- 1. Repos secured by U. S. obligations or other securities backed by the U.S., A1 or P1 commercial paper, corporate obligations rated AA or better and maturing in five years or less, or asset-backed securities rated AAA. All repo collateral must have a market value of at least 102% of the market value of the contract;
- Commercial paper issued by corporations organized and operating within the U.S. and rated "prime" quality by a national rating service;
- 3. Prime bankers' acceptances issued by money center banks;
- 4. Funding agreements rated at least AA by a nationally recognized rating agency. As used in this paragraph, "funding agreement" means a floating or variable rate insurance company contract that is a general obligation of an insurance company organized and operating within the United States and that is senior to all other debt issued by the company;
- 5. Time deposits, with banks incorporated in the United States or time deposits that are fully guaranteed by banks incorporated in the United States.

Strategic Investment and Improvements Fund (SIIF)

Fund Purpose

The Strategic Investment and Improvements Fund (SIIF), was created July 1, 2011 with merger of the Lands and Minerals Trust Fund and the Permanent Oil Tax Trust Fund.²⁰ The SIIF holds the assets and collects the revenues earned from State owned mineral acres. The SIIF also receives a substantial portion of the oil and gas production and extraction taxes collected by the State. The Board is responsible for managing the physical and financial assets of the SIIF.

The purpose of the SIIF is to provide for one-time expenditures relating to improving state infrastructure or for initiatives to improve efficiency and effectiveness of state government.

Funding Sources

The SIIF collects the revenues earned from the mineral acres owned by the State, including those formerly owned by the Bank of North Dakota and State Treasurer, as well as the sovereign minerals located under navigable rivers and lakes. The SIIF also receives a portion of the oil and gas production and extraction taxes collected by the State.²¹ Legislative changes to the oil tax revenue allocations are common and can have a major impact on the timing and amount oil taxes collected by the SIIF each biennium.

Distribution Policy

There is no explicit distribution policy or objective; rather the Board is responsible for making sure funds are available to distribute or transfer when needed and as appropriated. The SIIF can be appropriated or obligated by the Legislature every two years, though State law dictates that the SIIF should be appropriated only to the extent that the moneys are estimated to be available at the beginning of the biennium in which the appropriations are authorized.²²

Investment Objective

State law provides no guidance as to how the assets of the SIIF should be invested; however, due to the short-term nature of spending decisions and the uncertainty of the fund's mineral based revenues, the Board invests the SIIF with a focus on principal preservation and liquidity. The Board has adopted an investment objective for the SIIF that provides for a diversified portfolio of fixed income securities that will exceed on a multi-quarter basis, net of fees, the return of the benchmark described below.

Strategic Asset Allocation

Due to the expendable nature of the SIIF, the strategic asset allocation for the fund is 100% low duration investment grade fixed income investments.

 $^{^{20}}$ N.D.C.C. § 15-08.1-08 and § 61-33-07

²¹ N.D.C.C. § 57-51.1-07.5

²² N.D.C.C. § 15-08.1-08

Investment Guidelines

The SIIF will be invested in a high quality portfolio that includes a combination of Treasuries, corporate bonds, asset and mortgaged backed securities, and commercial paper and will adhere to the following guidelines:

- Minimum average quality of AA
- Minimum quality for any security of BBB (limited to 10%)
- Neutral weighted average maturity of 1 year, range of 6 months to 1.5 years
- Maximum maturity: 3 years for fixed rate, 5 years for floating rate
- No more than 50% in investment grade corporate and agency backed securities
- Not more than 2% of the fund will be invested with any single issuer

Benchmark

The benchmark is composed of 50% of the three-month U.S. Treasury Bill and 50% Barclays 1 – 3 Year Gov't Corp Index.

Capitol Building Fund

Fund Purpose

The Capitol Building Fund was created at statehood with a grant of land from the federal government. The purpose of the fund, as described in the Enabling Act of 1889, is to provide for "public buildings at the capital".²³ The Capitol Building Fund was created under Article IX of the North Dakota Constitution; however, unlike the other trusts, this fund is not permanent in that the entire fund is subject to legislative appropriation each biennium.

The Capitol Grounds Planning Commission is responsible for managing all of the assets of the Capitol Building Fund.²⁴ The Board's role is to invest and manage the various assets of the fund, as directed by the Capitol Grounds Planning Commission. These roles are statutory, not constitutional in nature; the law specifically states:

The capitol grounds planning commission shall have general powers to superintend the administration of the capitol building fund, its interest and income fund, and its investments and properties. It may cause any lands now held in such funds to be sold at market value, direct the conversion of any securities now held by such funds to cash, approve expenditures from such funds subject to law and legislative appropriations, and to do all other things necessary to carry out the intent and purposes of this section. The board of university and school lands or its designee, on the commission's behalf, shall see to the investment and management of the capitol building fund and its interest and income fund and shall account to the commission concerning these funds at the commission's request.²⁵

Funding Sources

The Capitol Building Fund generates revenues from the almost 10,000 surface acres and more than 27,000 mineral acres, which provide revenue from agricultural leases, mineral royalties and lease bonuses.

Distribution Policy

Since the Capitol Building Fund is a fully expendable fund, there is no distribution policy or objective; rather the Board is responsible for making sure funds are available to distribute or transfer when needed and as appropriated.

State law provides a continuing appropriation of up to \$175,000 per biennium that is available to the Capital Ground Planning Commission without requiring a legislative appropriation for a given biennium.²⁶
Historically, the legislature has also included a \$25,000 biennial appropriation for the operations of the Capitol Grounds Planning Commission.

²³ The Enabling Act of February 22, 1889 (25 Stat. 676, chapter 180)

²⁴ N.D.C.C. § 48-10-02

²⁵ N.D.C.C. § 48-10-02

²⁶ N.D.C.C. § 48-10-02

Investment Objective

Due to the fact that the entire balance of this fund can be appropriated by the legislature each biennium and the uncertainty of the fund's mineral based revenues, the Board has adopted an investment objective with a focus on principal preservation and liquidity.

Strategic Asset Allocation

Due to the expendable nature of the Capitol Building Fund, the Capital Grounds Planning Commission has adopted a strategic asset allocation for the fund that is 100% fixed income investments.

Investment Guidelines²⁷

The Capital Grounds Planning Commission has adopted guidelines to invest the fund in a high quality portfolio that includes a combination of Treasuries, corporate bonds, asset and mortgaged backed securities, and commercial paper and will adhere to the following guidelines:

- Minimum average quality of AA
- Minimum quality for any security of BBB (limited to 10%)
- Neutral weighted average maturity of 1 year, range of 6 months to 1.5 years
- Maximum maturity: 3 years for fixed rate, 5 years for floating rate
- No more than 50% in investment grade corporate and agency backed securities
- Not more than 2% of the fund will be invested with any single issuer

Benchmark

The benchmark is composed of 50% of the three-month U.S. Treasury Bill and 50% Barclays 1 – 3 Year Gov't Corp Index.

²⁷ Due to the common investment objectives, strategic asset allocation, and investment guidelines, the assets of the Capitol Building Fund may be pooled with the SIIF for investment purposes.

Coal Development Trust Fund

Fund Purpose

The Coal Development Trust Fund is a permanent trust established under Article X, Section 21 of the North Dakota Constitution. The primary purpose of the fund is to provide loans to coal-impacted counties, cities, and school districts and to provide construction loans to school districts; any money that is not in use for loans may be invested by the Board. The trust fund must be perpetual and held in trust as a replacement for depleted natural resources.²⁸ Both the Constitution and state law mandate that the income earned by the fund be used first to replace any uncollectable loans and the balance must be deposited into the General Fund.²⁹

Funding Sources

State law provides that 15% of coal severance tax revenues be deposited into the fund.³⁰ The Constitution provides that up to 70% of the taxes deposited into the fund each year may be appropriated by the legislature for lignite research, development, and clean coal demonstration projects approved by the industrial commission.³¹ Thus, the Coal Development Trust Fund retains only 30% of the money deposited into the fund, which averages about \$500,000 per year.

Distribution Policy

The income earned by this fund each year must be used first to replace uncollectible loans made from the fund and the balance must be deposited in the State's general fund. The estimated fiscal year income for this fund is distributed in June of each year; any difference between estimated and actual income is distributed in November or December of each year, once final audited financial statements have been received.

Investment Objective

Preservation of capital and added value over the benchmark over a full market cycle through active management of the portfolio subject to the investment guidelines set forth below.

Strategic Asset Allocation

Due to the expendable nature of the income earned by the Coal Development Trust Fund, and the provision in state law about replacing any lost principal with income, the strategic asset allocation for the fund is 100% fixed income investments.

Investment Guidelines

The Coal Development Trust will be invested in a high quality portfolio that includes a combination of Treasuries, corporate bonds, asset and mortgaged backed securities, and commercial paper and will adhere to the following guidelines:

Minimum average quality of AA

²⁸ N.D.C.C. § 57-62-02

 $^{^{29}}$ N.D. Const. art. X, § 21 and N.D.C.C. § 57-62-02

³⁰ N.D.C.C. § 57-62-02

³¹ N.D. Const. art. X, § 21

- Minimum quality for any security of BBB (limited to 10%)
- Neutral weighted average maturity of 1 year range of 6 months to 1.5 years
- Maximum maturity: 3 years for fixed rate, 5 years for floating rate
- No more than 50% in investment grade corporate and agency backed securities
- Not more than 2% of the fund will be invested with any single issuer

Benchmark

The benchmark is composed of 50% of the three-month U.S. Treasury Bill and 50% Barclays 1-3 Year Gov't Corp Index.

Indian Cultural Education Trust

Fund Purpose

The Indian Cultural Education Trust was created in 2003 for the purpose of generating income to benefit Indian culture.³² State law authorizes the Board to accept donations of money or land for this trust to be managed in the same manner that it manages its other trust land and financial assets, subject to state law and a required donor agreement with one or more federally recognized Indian tribes located in North Dakota, South Dakota, Montana, Minnesota, or Wyoming.

Three Affiliated Tribes Cultural Education Account

The Three Affiliated Tribes Cultural Education Account is the sole account in the trust, which serves to benefit the Mandan, Hidatsa & Arikara Nation Cultural Education Foundation. Under an agreement signed by the tribe, North American Coal, and the Commissioner, the Board must manage and invest this account exactly as the Permanent Trust Funds are managed and invested.

Funding Sources

Initial funding of the account was a result of donations of both money and land by North American Coal to the cultural education account. Revenue earned from the donated lands is deposited into the account. Further donations of land or money from Individuals or organizations may provide additional funding to the account.

Distribution Policy

The distribution calculation for the Indian Cultural Education Trust is identical to that of the Permanent Trust Funds as detailed on page 16, however, the specific donor agreement for an account may dedicate a portion of the amount available to distribute to principal.³³

The Three Affiliated Tribes Cultural Education Account donor agreement has mandated that no less than 25% of the annual amount available to distribute go to principal. Each year, the Commissioner notifies the Mandan, Hidatsa & Arikara Nation Cultural Education Foundation as to the amount eligible for disbursement. If written request for the disbursement is received by the Commissioner by March 31st, all or a portion of that amount shall be distributed as specified in the donor agreement.

Investment Objective, Strategic Asset Allocation, and Investment Guidelines

Like the Permanent Trust Funds, the investment objective is to preserve purchasing power and maintain stable distributions with a long-term investment horizon. The assets of the Indian Cultural Education Trust are pooled with the Permanent Trust Funds. The strategic asset allocation, benchmarks, and investment guidelines are identical to those of the Permanent Trust Funds, which can be found in the corresponding sections beginning on page 17 of this Policy.

³² N.D.C.C. ch. 15-68

³³ N.D.C.C. § 15-68-04

Theodore Roosevelt Presidential Library and Museum Endowment Fund

Fund Purpose

The Theodore Roosevelt Presidential Library and Museum Endowment Fund was created in 2019 during the 66th North Dakota Legislative Session as a permanent endowment for grants to support the operation and maintenance of the Theodore Roosevelt Presidential Library and Museum.³⁴ State law authorizes the Board to accept donations of money for this trust to be managed in the same manner that it manages its other trust land and financial assets, subject to state law.

Funding Sources

Initial funding of the account was a result of appropriation of money by 66th North Dakota Legislative Assembly and money borrowed from the Bank of North Dakota. Further appropriations from the North Dakota Legislature or donations of money from Individuals or organizations may provide additional funding to the account.

Distribution Policy

The distribution calculation for the Theodore Roosevelt Presidential Library and Museum Endowment Fund is calculated and paid as follows²⁵:

Annual distributions to the Theodore Roosevelt Presidential Library and Museum from the Theodore Roosevelt Presidential Library and Museum Endowment Fund in an amount equal to 4.0% of the Fund's trailing net average value calculated over the previous three (3) fiscal years shall be paid on or before December 31st of each year at the request of Theodore Roosevelt Presidential Library Foundation.

Investment Objective, Strategic Asset Allocation, and Investment Guidelines

Like the Permanent Trust Funds, the investment objective is to preserve purchasing power and maintain stable distributions with a long-term investment horizon. The assets of the Theodore Roosevelt Presidential Library and Museum Endowment Fund are pooled with the Permanent Trust Funds. The strategic asset allocation, benchmarks, and investment guidelines are identical to those of the Permanent Trust Funds, which can be found in the corresponding sections beginning on page 17 of this Policy.

³⁴ N.D.C.C. § 54-07-12

³⁵ Pursuant to the Agreement between the State of North Dakota and the Theodore Roosevelt Presidential Library Foundation executed June 30, 2020.

History

Adopted:	08/27/2015
Revised:	09/29/2016
Revised:	10/26/2017
Revised:	09/26/2019
Revised:	12/18/2019
Revised:	01/21/2020
Revised:	04/30/2020
Revised	02/24/2022

NORTH DAKOTA DEPARTMENT OF TRUST LANDS

Funding Public Education Through Stewardship of Natural Resources

Joseph Stegmiller, Surface Management Director

North Dakota Department of Trust Lands Surface Overview Presentation July 25, 2022

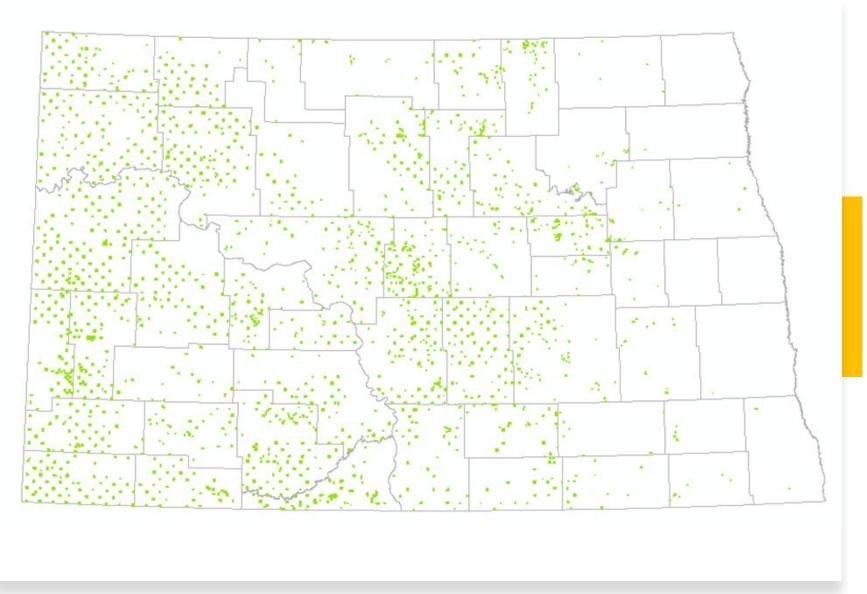


Surface Division Responsibilities

- Agricultural Leasing
- Agricultural Land Management (Range Plans, Water Developments, Noxious Weeds)
- Inspections
- Right-of-Ways (Oil & Gas Pipelines, Access Permits, etc.)
- Reclamation
- Construction Aggregate (gravel, scoria, etc.)



Williams 158-95-16



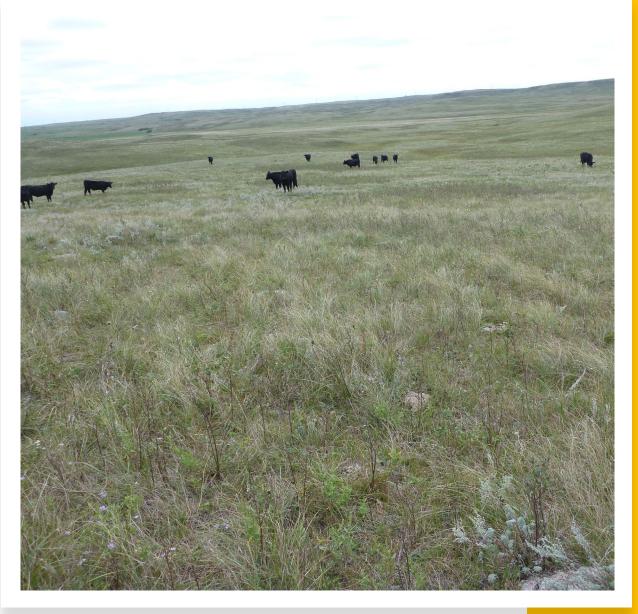
706,492 surface acres

Agricultural Leasing

- 5-year lease term
 (N.D.C.C. § 15-04-01)
- Leases are auctioned off at the County Seat

(N.D.C.C. § 15-04-10)

A minimum bid is set for each tract.
 (N.D.C.C. 15-04-07)

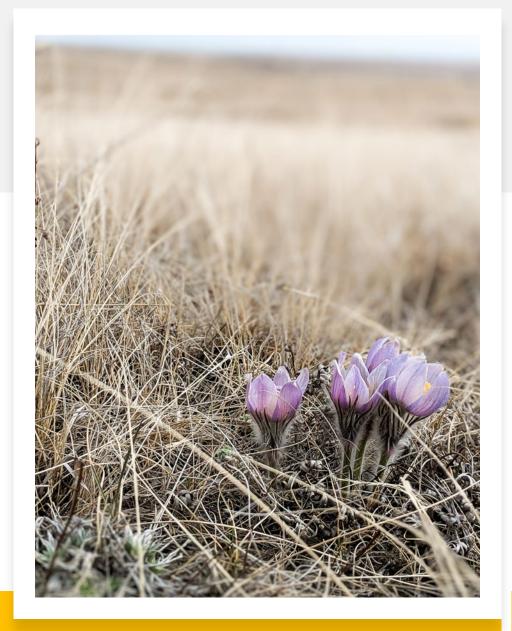


Page 073

Agricultural Leasing

History of Lease Rate:

- 1907 6 cents/acre
- 1918 9 cents/acre
- 1945 15 cents/acre
- 1953 25 cents/acre
- 1963 2.5% of land value \$1/acre or \$1.75/aum
- 1980's \$2.25/acre
- 1989 Fair Market Value Policy approved



Surface Lease Revenue



Agriculture Leasing Revenue

Fair Market Value Policy

- Approved by the Board in 1989, revised in 2018
- Responsibility: To set a minimum bid at a "Fair Market Value" while maximizing revenue for the trusts.
- <u>Challenge</u>: Setting a minimum bid for roughly 5,000 tracts that are scattered through out North Dakota.
- <u>Solution</u>: A Fair Market Value Equation that is calculated on a per tract level and takes into consideration local economics and productivity.



Page 076



• (((((RR - F) x SE) x (GPI ÷ RAPI)) – Tract Adjustment) x Grass Acres

"Local Economics"

(Regional Rent (RR) - Fence Reduction) x Survey Error

"How Productive is the Tract"

(Grassland Productivity Index ÷ Resource Area Productivity Index)
Grassland Productivity Index = Average <u>AUM's</u> per acre on a tract

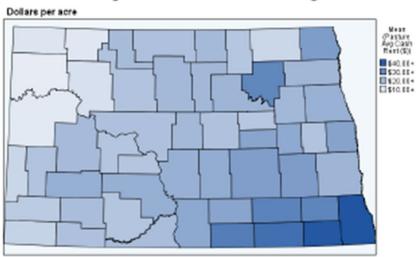
Data Driven

Fair Market Value Policy

Data Driven

Rental rates per county acquired every year

2022 Non-Irrigated Pastureland Average Rents



Page 078

NON-IRRIGATED PASTURELAND CASH RENTS AND PRICES

North Dakota: 2022 and 5-Year Average

	2017-2021 average		2022							
County		Price of	Number Reported local average rental rate Average Average							
	Rental rate	rented land ¹	of reports ²	Minimum	Maximum	Most frequently	rental rate	price of rented		
	(dollars/acre)	(dollars/acre)	(number)	(dollars/acre)	(dollars/acre)	(dollars/acre)	(dollars/acre)	(dollars/acre)		
Adams				*						
Barnes	19.00 26.90	817.00	21 15	10.00 20.00	25.00 37.00	20.00	18.10 26.10	849.00 1418.00		
		1332.00						669.00		
Benson Billings	15.60	833.00	9	16.00	25.00	25.00	20.90			
Bottineau	17.80	831.00	10	12.00	23.00	15.00	17.80	1034.00		
	17.80	936.00	33	10.00	25.00	20.00	18.40	1007.00		
Bowman	13.30	718.00	17	10.00	20.00	14.00	14.40	867.00		
Burke	11.50	628.00	15	7.00	13.00	10.00	10.00	597.00		
Burleigh	22.90	1263.00	18	15.00	30.00	15.00	21.80	1168.00		
Cass	29.60	1920.00	10	15.00	25.00	25.00	20.90	1322.00		
Cavalier	17.50	1200.00	6	10.00	20.00	10.00	13.70	1130.00		
Dickey	38.00	1755.00	13	20.00	45.00	40.00	35.90	1600.00		
Divide	10.80	742.00	22	7.00	20.00	10.00	10.60	543.00		
Dunn	17.50	1129.00	22	10.00	30.00	20.00	19.40	1083.00		
Eddy	20.40	967.00	7	10.00	25.00	15.00	16.90	660.00		
Emmons	25.10	1284.00	13	15.00	30.00	25.00	23.60	1120.00		
Foster	23.80	1078.00	22	12.00	35.00	25.00	24.20	1121.00		
Golden Valley										
Grand Forks	13.90	846.00	14	9.00	18.00	18.00	13.80	704.00		
Grant	20.00	1138.00	9	15.00	35.00	20.00	21.70	1244.00		
	18.50	899.00		12.00	25.00	14.00	17.40	888.00		
Griggs	20.60	1163.00	11	20.00	30.00	20.00	23.40	1187.00		
Hettinger	19.90	961.00	14	14.00	25.00	20.00	18.90	982.00		
Kidder	22.50	1043.00	19	14.00	30.00	25.00	22.80	1029.00		
LaMoure	31.90	1442.00	16	20.00	40.00	30.00	31.60	1442.00		
Logan	24.10	1186.00	13	18.50	30.00	25.00	24.20	1277.00		
McHenry	18.10	866.00	44	12.00	30.00	20.00	20.00	914.00		
McIntosh	28.60	1223.00	18	15.00	70.00	30.00	32.90	1319.00		
McKenzie	11.40	733.00	20	3.00	20.00	10.00	9.60	755.00		
McLean	17.30	1077.00	25	10.00	35.00	15.00	18.20	1020.00		
Mercer	17.80	1133.00	21	12.00	22.00	20.00	17.30	1164.00		
Morton	19.20	1167.00	27	15.00	30.00	20.00	22.10	1185.00		
Mountrail	12.30	956.00	31	9.00	16.00	10.00	11.60	951.00		
Nelson	19.70	950.00	11	13.00	25.00	25.00	20.20	1120.00		
Oliver	17.60	1194.00	14	15.00	20.00	16.00	17.30	1129.00		
Pembina	22.40	1175.00	4	20.00	30.00	20.00	26.00	1038.00		
Pierce	20.20	881.00	16	15.00	25.00	25.00	20.00	983.00		
	(C)					100000000000000000000000000000000000000	100000000000000000000000000000000000000			
Ramsey	24.60	825.00	8	25.00	35.00	30.00	30.80	1148.00		
Ransom	32.60	1693.00	11	18.00	40.00	40.00	31.10	1660.00		
Renville	16.50	1151.00	15	12.00	27.00	20.00	19.40	998.00		
Richland	38.30	1865.00	12	25.00	50.00	40.00	41.40	1932.00		
Rolette	18.00	783.00	11	13.50	25.00	25.00	19.90	686.00		
Sargent	40.20	1893.00	10	35.00	46.00	40.00	40.90	1844.00		
Sheridan	17.50	933.00	28	12.00	30.00	18.00	20.00	934.00		
Sioux	16.20	963.00	11	14.00	25.00	20.00	19.09	980.00		
Slope	15.10	732.00	9	15.00	18.00	15.00	16.10	780.00		
Stark	21.50	1100.00	16	18.00	25.00	22.00	22.20	1550.00		
Steele	20.90	1130.00	7	15.00	25.00	15.00	17.90	1200.00		
Stutsman	24.60	1157.00	29	18.00	35.00	25.00	25.80	1313.00		
Towner	16.90	1100.00	7	10.00	25.00	10.00	17.10	790.00		
Trail	36.20	1667.00	4	20.00	27.00	27.00	24.80	988.00		
Walsh	19.20	991.00	17	10.00	40.00	20.00	20.40	802.00		
Ward	16.10	800.00	23	12.00	21.00	20.00	17.70	808.00		
Wells	20.10	889.00	10	10.00	25.00	20.00	18.00	920.00		
Williams	10.50	539.00	27	5.00	15.00	10.00	9.30	704.00		

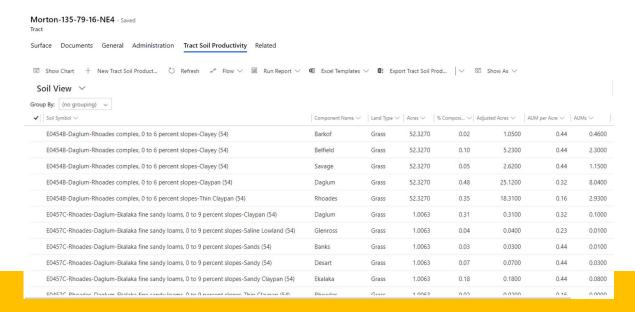
Question wording prior to 2016 asked for the average "value" of rented land, rather than average "price." Number of reports is based on positive responses to average rental rate, excluding ineligible responses (e.g., out-of-state).

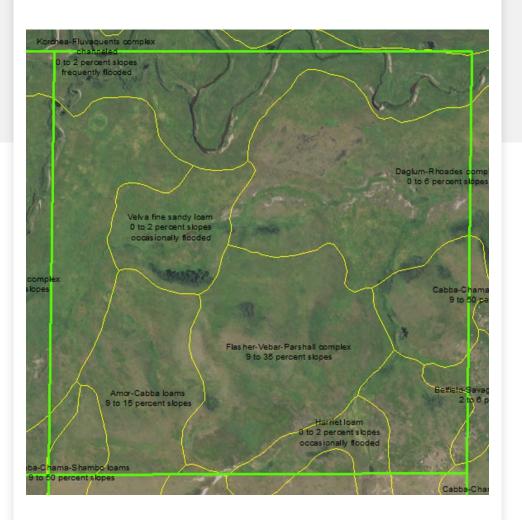
Page 3

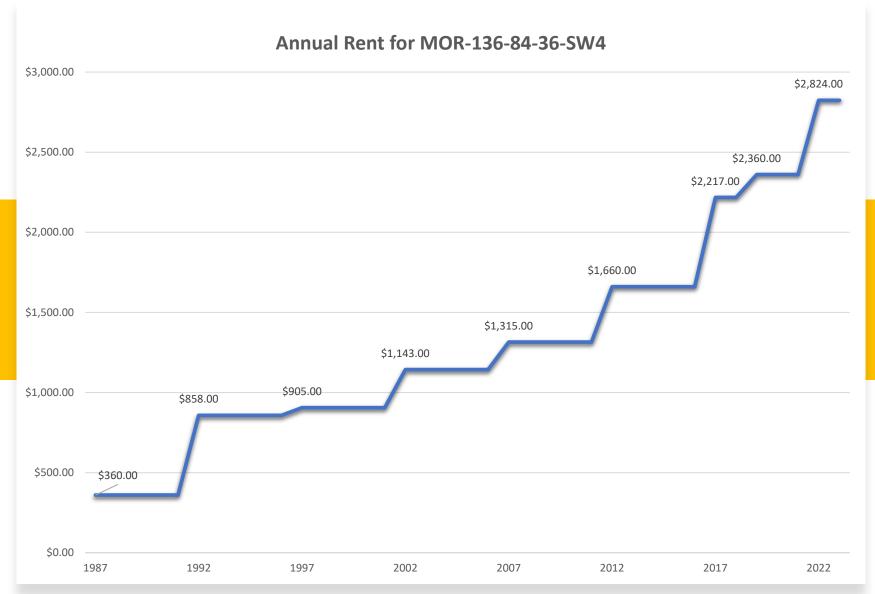
Fair Market Value Policy

Data Driven

• Every tract as the soil acres mapped out







FMV gets calculated for every auction.

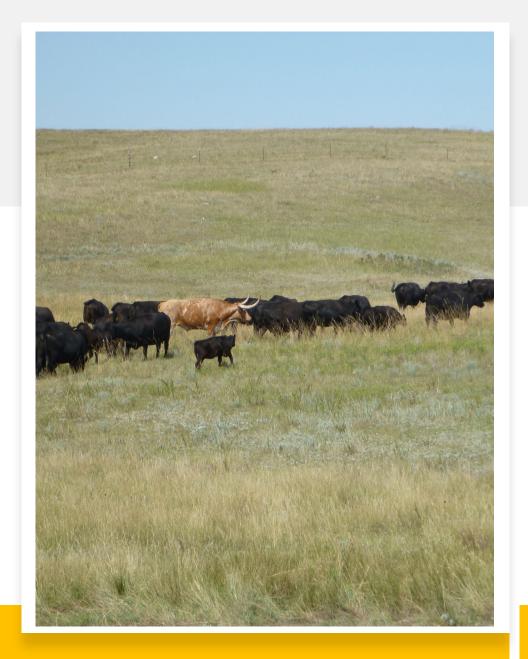
- Data Driven
- Dynamic

98.5% Acres Leased 1.5% Acres Unleased "Unleasable" "Leasable"

Leased Surface Acres

Livestock Water Development Program

- Livestock Water Development is considered a Permanent Improvement to the land and becomes property of the State
- The cost of completing a permanent improvement is ultimately the responsibility of the lessee
 - HOWEVER, cost share is available upon approval of projects
- Lessees must apply and receive permits for Permanent Improvements
 - Application and permit is the vetting process
 - Permits are reviewed my Surface Division staff and signed by the Commissioner
- Non-permanent Improvements are property of the lessee and do not receive cost share from Department (submersible pumps, windmills, solar panels, water tanks, anything that can be removed from the land).
 - Non-permanent improvements may be removed within 120 days after lease expiration

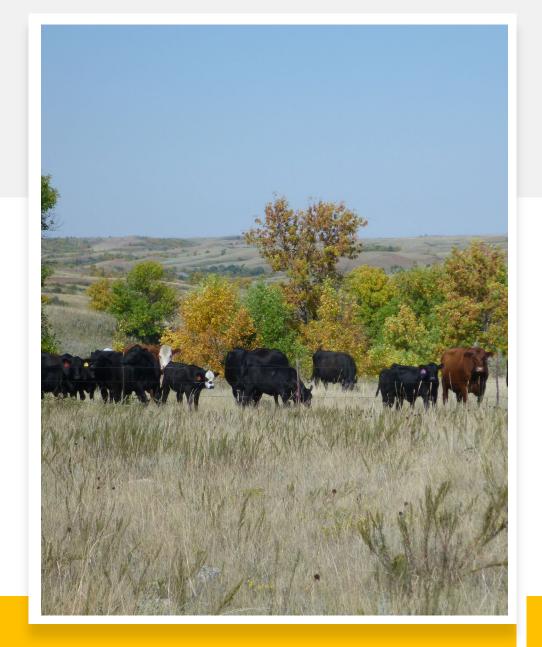


Livestock Water Development Program

- 100% cost share on Permanent Improvements (dugouts, dams, pipelines, and wells).
- Dams and Dugouts must be built to NRCS specifications in order to receive cost share.
- Lessees are encouraged to seek additional funding for non-permanent improvements (NRCS, Ducks Unlimited, etc.)
- Up to 100% cost share on permanent improvements (Maximum Amounts)

Dugouts \$4,900
Dams: \$5,900
Wells: \$11,800
Well Decommissioning: \$4,000
Rural Water Pasture Drops: \$3,100
Livestock water Pipelines*: \$11,200

- *Water pipelines will only receive cost share if water source is on Trust Land
- In 2021 cost share switched from 50% to 100% payment up to the Maximum Amounts



Samples of approved Livestock Water Developments on Trust Lands

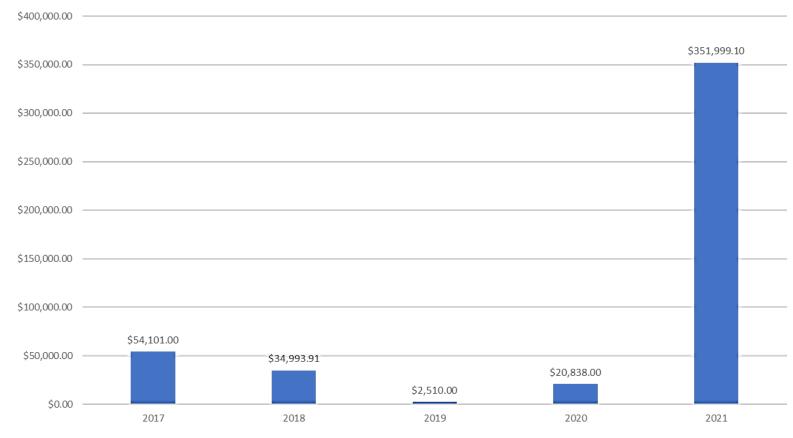








Cost Share to Lessees per Year



Cost share paid to Lessees for Water Developments

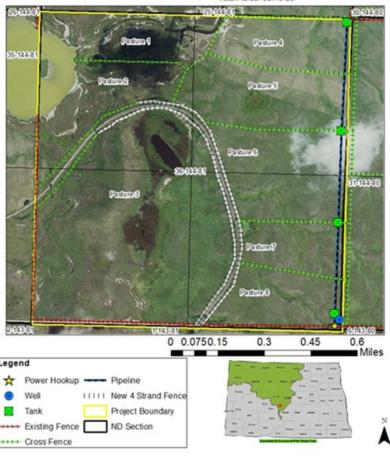
Grasslands Enhancement Project Phase (GEPP) II

- Project funded by the North Dakota Heritage Fund in partnership with Ducks Unlimited (DU) and North Dakota Natural Resources Trust
- The project provides grazing incentives for school trust lands and public land lessees (WMA's)
- Provides 60% cost share on grazing infrastructure
 - Water Wells
 - Pipeline
 - Water Tanks
 - Solar Pump Systems
- DTL and DU collaborate to permit projects and to provide cost share

SITE PLAN MAP:

Reiser GEPP

County and State: McLean, ND Location: Washburn, ND (36-144-81) Landowner Name: Department of Trust Lands Lessee Name: Jeremiah Reiser Lease Term: 01/01/2018 - 12/31/2022 Date: 04/03/2018 Total Acres: 597 5 ac.



4

Weed & Pest Control

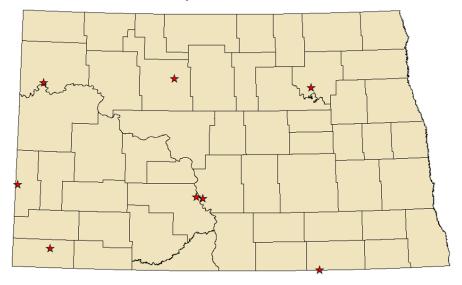
- Cost share available for up to 100% of the chemical and 50% of the labor for spraying noxious weeds.
 - Large projects must be approved before hand by department to receive cost share
- Additional cost share available for:
 - Biocontrol (Leafy Spurge flea beetles, etc.)
 - Prairie Dogs
 - Brush Control (Silverberry, Buckbrush, etc.)



Inspecting Trust Lands

- The Department manages approximately 4887 tracts of land
 - 6 full time employees
 - 9 seasonal field inspectors
 - Field Inspectors are typically retired from Natural Resource Fields (NRCS, USDA, etc.)
- Tracts are inspected for a variety of reasons:
 - Violations Inspections (Over grazing, feeding, etc.)
 - ROW Reclamation
 - Integrity Inspection

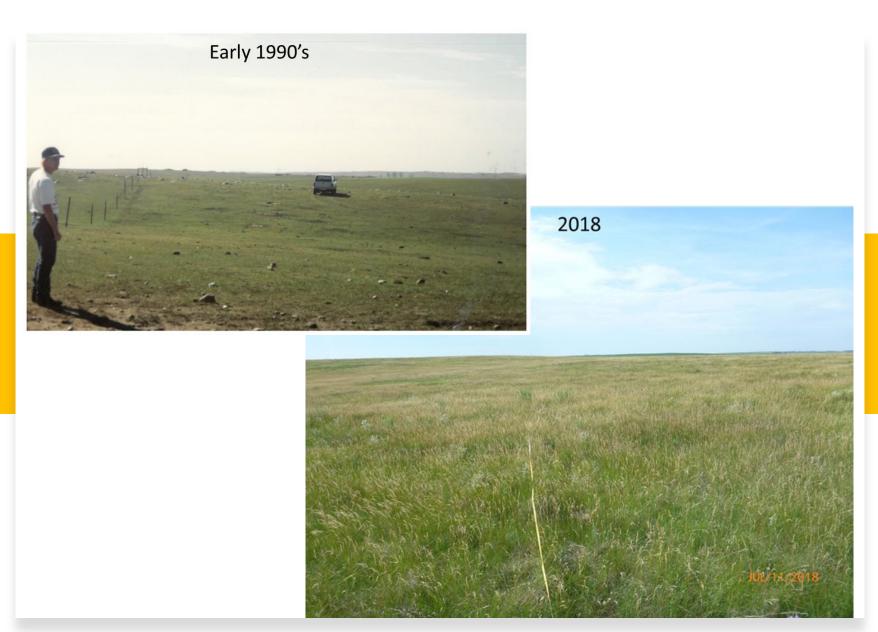
Field Inspector Locations



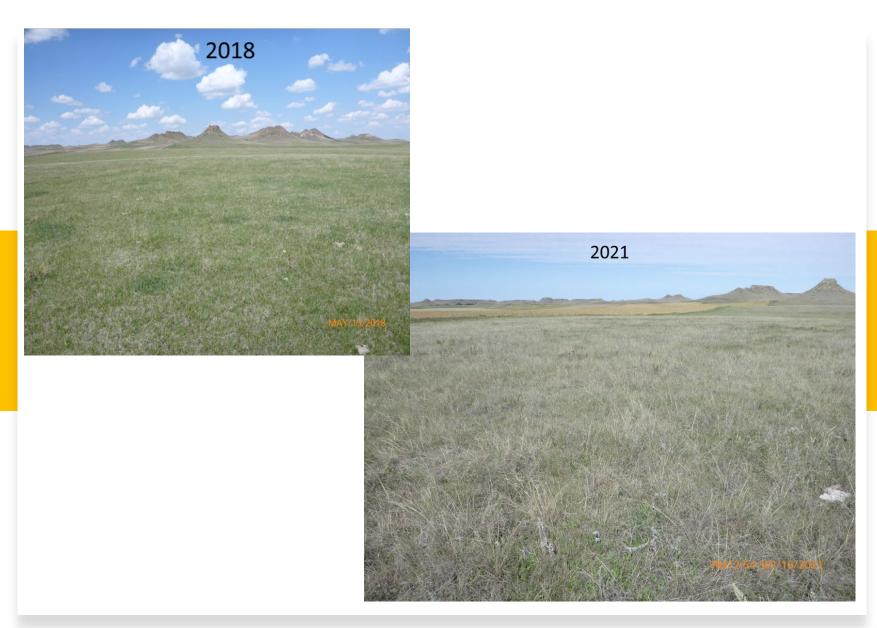
Integrity Inspections

- An "all encompassing" inspection of a tract
 - Rangeland Health
 - Violations (Feeding, Hay storage, trash, illegal mining)
- Tracts are inspected every 5 years
- Around 1000 Integrity
 Inspections are conducted each year
 - Developed a scoring system to help find tracts in need of grazing management





Grazing Management



Grazing Management

Right-of-Ways and Encumbrances

- Oil & Gas Pipelines
- Lay flat lines
- Surface Damage Agreements (on-lease well sites)
- Off Lease Well Sites
- Electric Lines
- Roads
- Access
- Wind
- Carbon Storage (new)



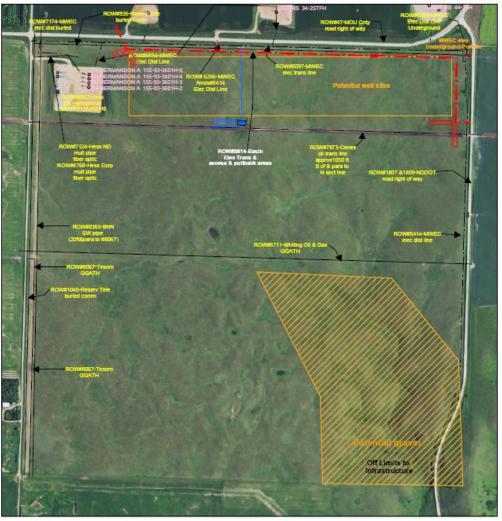
ROW Review Process

- 1. Financial benefit to the trusts;
- 2. Availability of alternate encumbrance site or route;
- 3. The least environmentally damaging site or route regardless of property ownership;
- 4. Physical stability of the landscape;
- 5. Other potential future uses for the trust lands, including urban development;
- 6. Potential mineral and other material development, including oil, gas, coal, construction
- aggregate, sodium sulfate, chemical substances, metallic ore, or uranium ore;
- 7. Feasibility for reclamation;
- 8. Maintenance of existing wetlands and waterflows;
- 9. Any cultural, historical, archeological, and paleontological resources;
- 10. Habitat for federally listed threatened and endangered species;
- 11. Location of the proposed route or site in relation to section lines, quarter section lines, and
- corridors;
- 12. Potential liability to the trusts;
- 13. Applicant's past encumbrances on trust lands;
- 14. Applicant's financial stability; and
- 15. Any other information relevant to the application which would assist in the determination.

36-T155-R93

Mountrail County

Township: Debing

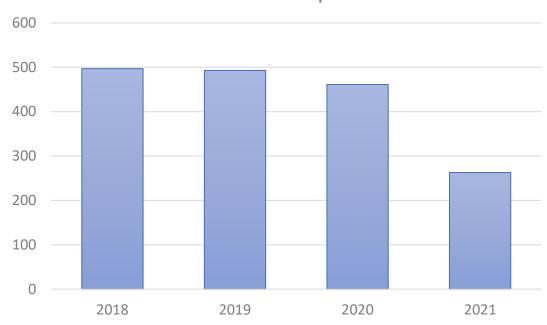


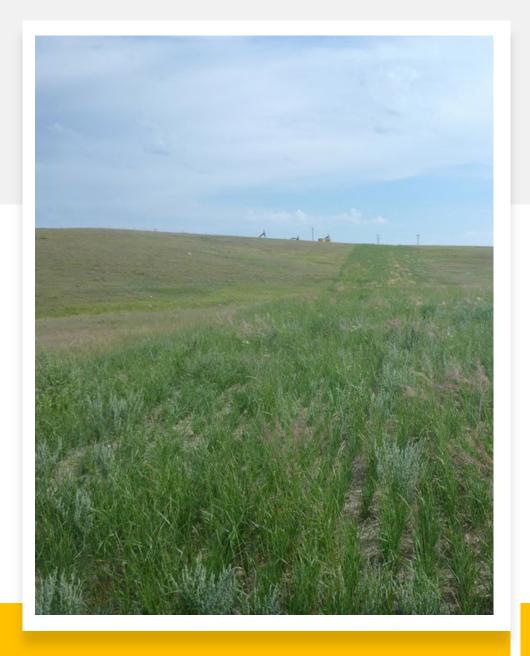
Revenue from ROW's and Encumberances \$8,000,000.00 \$7,000,000.00 \$6,000,000.00 \$5,000,000.00 \$4,000,000.00 \$3,000,000.00 \$2,000,000.00 \$1,000,000.00 \$0.00 2012 2013 2014 2015 2017 2018 2019 2020 2021 2022 2016

Revenue from ROW's

Reclamation

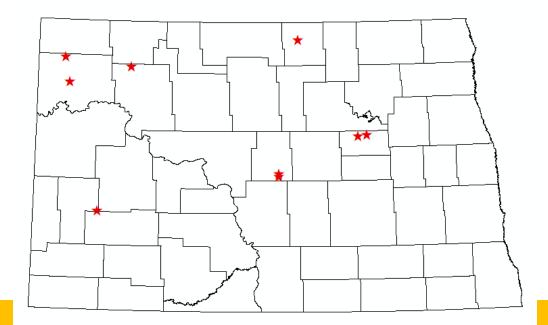
Reclamation Inspections

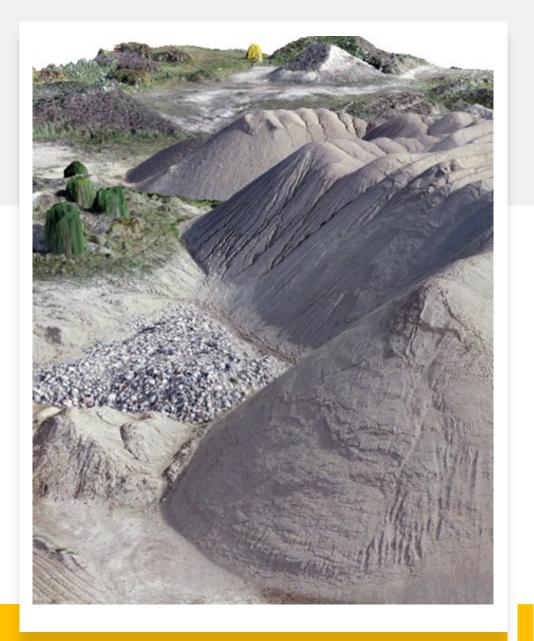




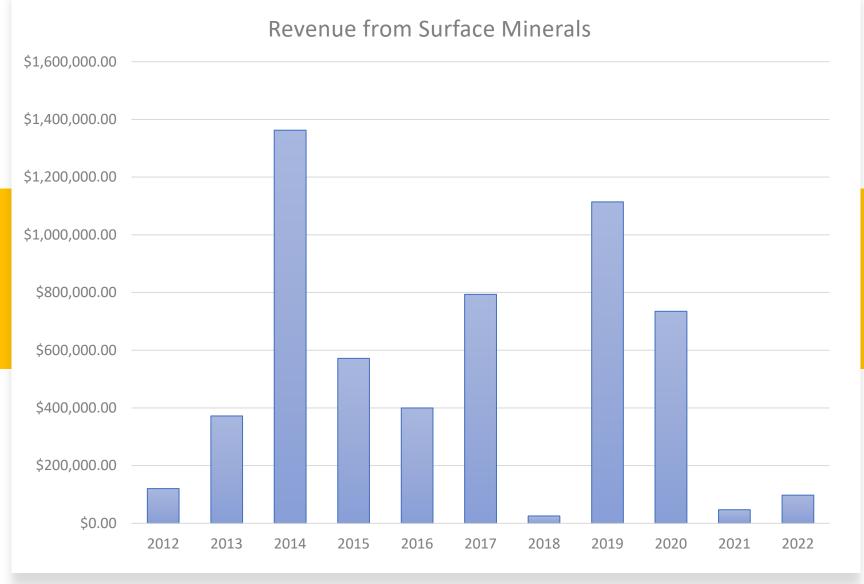
Surface Minerals

- Easements to mine gravel, scoria, or fill material
- 9 active leases on School Trust Land





Surface Mineral Management



THANK YOU!

Joseph Stegmiller, Surface Management Director

North Dakota Department of Trust Lands

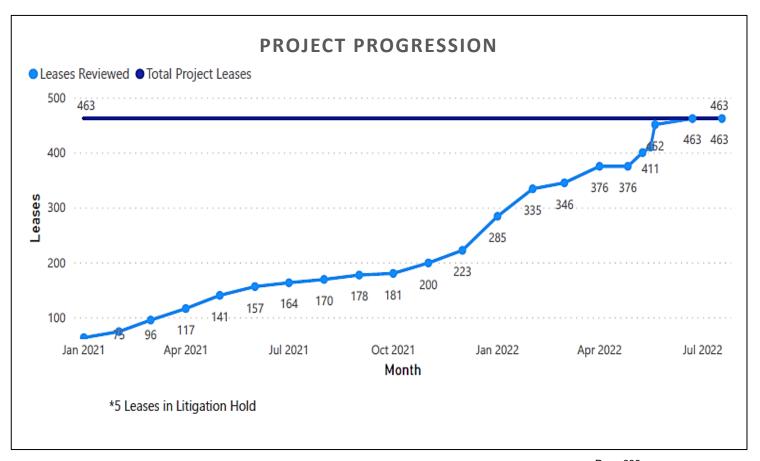
land.nd.gov

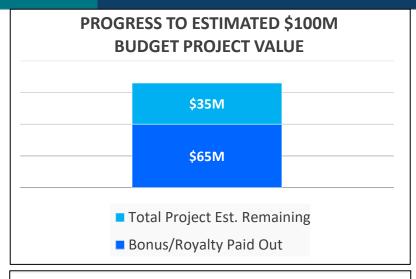
701.328.2800

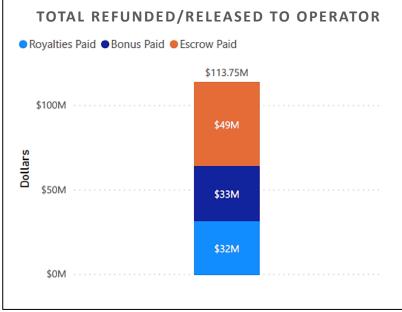


ACREAGE ADJUSTMENT SURVEY REPORT



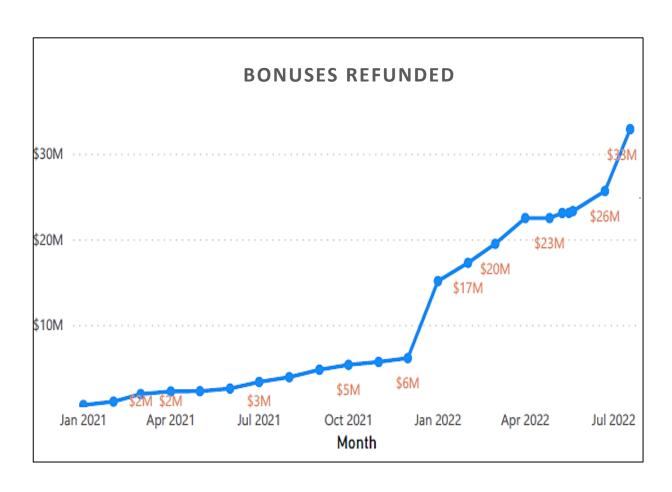


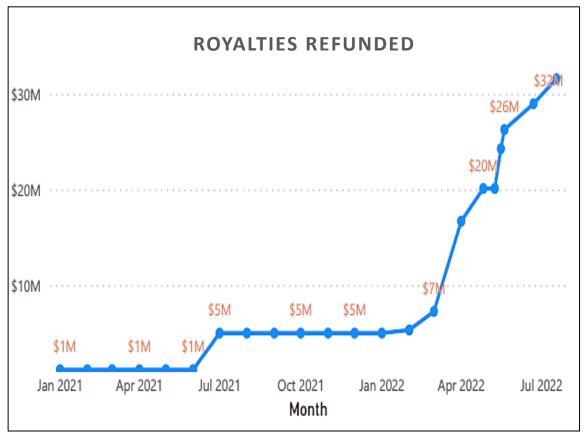




ACREAGE ADJUSTMENT SURVEY REPORT







BOARD OF UNIVERSITY AND SCHOOL LANDS July 25, 2022



RE: NORTH AMERICAN COAL LEASE APPLICATION

The Board received Coal Lease applications from North American Coal Company (Falkirk Mine) for the following tracts in McLean County (map attached):

T147N R82W Section 36: N2

- 320 gross acres 100% coal interest owned by Board
- The Board does not have surface ownership of this tract.

T146N R82W Section 2: Lots 1, 2, S2NE4

- 160.20 gross acres 50% coal interest owned by Board
- The Board does not have surface ownership on this tract.

During its May 2022 meeting, the Board determined, according to Chapter 85-06-02 of the North Dakota Administrative Code, that it is willing to lease the tracts for coal. The Department posted notice on its website and did not receive any public comment. The Department has negotiated with North American Coal the terms of the lease which are as follows:

Lease Bonus: \$100/acre

Total Bonus: \$40,010

Royalty: \$0.16/ton with 3% annual escalator

Term: 15-year initial term; 15-year renewal upon payment of additional \$100/acre

bonus

Delay Rental: \$5/acre per year

Total Delay Rental: \$2000.50 per year

Recommendation: Acceptance of the proposed lease terms.

Action Record	Motion	Second	Aye	Nay	Absent
Secretary Jaeger					
Superintendent Baesler					
Treasurer Beadle					
Attorney General Wrigley					
Governor Burgum					

BOARD OF UNIVERSITY AND SCHOOL LANDS JULY 25, 2022



McClean County, North Dakota

T147N R82W Section 36: N2: 320nma

T146N R82W Section 2: Lots 1, 2, S2NE4: 80nma



Mineral Trust Lands

BOARD OF UNIVERSITY AND SCHOOL LANDS JULY 25, 2022



RE: BNI COAL LEASE APPLICATION

The Board has received a coal lease application from BNI Coal for the following tracts in Oliver County:

T142N, R84W Section 36 NE1/4 and NW1/4

- 320 gross acres 50% coal interest owned by Board
- The Board does not have surface ownership of this tract. It is owned 100% by Minnkota Power and is currently under lease.

This tract was previously leased in the 1980s, however there was approximately a 10-acre tract of coal that was left in-situ, and the lease was allowed to expire. That coal was left in place as a base for an emergency stockpile that BNI built up during the 1980s and 1990s. BNI has started removal of this emergency stockpile and anticipates reaching the in-situ coal where the stockpile was built in the 2nd or 3rd quarter of 2023. BNI calculates that there is approximately 85,000 tons of in-situ coal remaining to be mined.

According to Chapter 85-06-02 of the Administrative Code, the Board must now determine that it is willing to lease these coal tracts. If so, the Department will proceed with next steps in the coal leasing process including posting notice and supporting documentation on the Department's website and receiving public comment. Following that, the Department will negotiate and finalize the terms and conditions of the lease and present to the Board for final approval.

Recommendation: Make a determination that the application covers tracts the Board is willing to lease for coal.

Action Record	Motion	Second	Aye	Nay	Absent
Secretary Jaeger					
Superintendent Baesler					
Treasurer Beadle					
Attorney General Wrigley					
Governor Burgum					

BOARD OF UNIVERSITY AND SCHOOL LANDS JULY 25, 2022



Oliver County, North Dakota T142N, R84W Section 36 NE1/4 and NW1/4

- 320 gross acres 50% coal interest owned by Board
- Surface owned by Minnkota



Mineral Trust Lands

BOARD OF UNIVERSITY AND SCHOOL LANDS July 25, 2022



RE: Litigation Update
(No Action Requested)

- MHA (Missouri riverbed ownership) Appealed D.C. Federal District Court denial of State's motion to intervene; awaiting D.C. Federal Court of Appeals briefing schedule
- Newfield (royalty deductions) waiting for ND Supreme Court opinion; oral arguments - June 30
- EEE (OHWM title dispute / takings claim) ND Federal District Court issued order May 31st granting Board's motion to dismiss on all counts: federal preemption, sovereign immunity, takings; Plaintiffs appealed to 8th Circuit; currently briefing
- Continental Interpleader (OHWM fed/state dispute) "Acquired Federal Lands" issue briefing recently completed; awaiting ND Federal District Court decision
- Whitetail Wave (OHWM title dispute / takings claim) Briefing complete; awaiting scheduling of ND Supreme Court oral arguments
- Wilkinson (OHWM title dispute / takings claim) waiting for ND Supreme Court opinion; oral arguments - May 18

Procedures for Executive Session regarding Attorney Consultation and Consideration of Closed Records

Overview

- 1) The governing body must first meet in open session.
- 2) During the meeting's open session the governing body must announce the topics to be discussed in executive session and the legal authority to hold it.
- 3) If the executive session's purpose is attorney consultation, the governing body must pass a motion to hold an executive session. If executive session's purpose is to review confidential records a motion is not needed, though one could be entertained and acted on. The difference is that attorney consultation is not necessarily confidential but rather has "exempt" status, giving the governing body the option to consult with its attorney either in open session or in executive session. Confidential records, on the other hand, cannot be opened to the public and so the governing body is obligated to review them in executive session.
- 4) The executive session must be recorded (electronically, audio, or video) and the recording maintained for 6 months.
- 5) Only topics announced in open session may be discussed in executive session.
- 6) When the governing body returns to open session, it is not obligated to discuss or even summarize what occurred in executive session. But if "final action" is to be taken, the motion on the decision must be made and voted on in open session. If, however, the motion would reveal "too much," then the motion can be abbreviated. A motion can be made and voted on in executive session so long as it is repeated and voted on in open session. "Final actions" DO NOT include guidance given by the governing body to its attorney or other negotiator regarding strategy, litigation, negotiation, etc. (See NDCC §44-04-19.2(2)(e) for further details.)

Recommended Motion to be made in open session:

Under the authority of North Dakota Century Code Sections 44-04-19.1 and 44-04-19.2, the Board close the meeting to the public and go into executive session to review confidential records and discuss negotiating strategy regarding:

Royalty Offers

Action Record	Motion	Second	Aye	Nay	Absent
Secretary Jaeger					
Superintendent Baesler					
Treasurer Beadle					
Attorney General Wrigley					
Governor Burgum					

Statement:

"This executive session will be recorded and all Board members are reminded that the discussion during executive session must be limited to the announced purpose for entering into executive session, which is anticipated to last approximately one hour.

The Board is meeting in executive session to review confidential records and discuss negotiating strategy regarding the identified claim. Any formal action by the Board will occur after it reconvenes in open session.

Board members, their staff, employees of the Department of Trust Lands and counsel with the Attorney General staff will remain, but the public is asked to leave the room.

The executive session will begin at: _____AM, and will commence with a new audio recording device. When the executive session ends the Board will reconvene in open session."

Statements upon return to open session:

State the time at which the executive session adjourned and that the public has been invited to return to the meeting room.

State that the Board is back in open session.

State that during its executive session, the Board reviewed confidential records and discussed negotiating strategy regarding the identified claim.

State that no final action will be taken at this time as a result of the executive session discussion

-or- .

Ask for a formal motion and a vote on it.

Move to the next agenda item.